



**US Army Corps
of Engineers®**
Engineer Research and
Development Center

ERDC
INNOVATIVE SOLUTIONS
for a safer, better world

Side Channels of the Impounded and Middle Mississippi River: Opportunities and Challenges to Maximize Restoration Potential

John M. Nestler, David L. Galat, and Robert A. Hrabik

July 2016



The U.S. Army Engineer Research and Development Center (ERDC) solves the nation's toughest engineering and environmental challenges. ERDC develops innovative solutions in civil and military engineering, geospatial sciences, water resources, and environmental sciences for the Army, the Department of Defense, civilian agencies, and our nation's public good. Find out more at www.erdc.usace.army.mil.

To search for other technical reports published by ERDC, visit the ERDC online library at <http://acwc.sdp.sirsi.net/client/default>.

Side Channels of the Impounded and Middle Mississippi River: Opportunities and Challenges to Maximize Restoration Potential

John M. Nestler

*Badger Technical Services
U.S. Army Engineer Research and Development Center
3909 Halls Ferry Road
Vicksburg, MS 39180-6199*

David L. Galat

*Department of Fisheries and Wildlife Sciences
University of Missouri
Columbia, MO 65211*

Robert A. Hrabik

*Missouri Department of Conservation
Fisheries Division
2206 West Joseph St.
Perryville, MO 63775*

Final report

Approved for public release; distribution is unlimited.

Prepared for U.S. Army Corps of Engineers
Washington, DC 20314-1000
and
Missouri Department of Conservation, Open Rivers & Wetlands Field Station
Jackson, MO 63755

Under Project 448765, "Water Operations Technical Support"

Monitored by Environmental Laboratory
U.S. Army Engineer Research and Development Center
3909 Halls Ferry Road
Vicksburg, MS 39180-6199

Abstract

A 2.5-day interagency workshop attended by river scientists and engineers was held in Cape Girardeau, MO, from 10–12 January 2011. The goal of the workshop was to develop conceptual models (CMs) to guide side channel restoration planning for the Middle Mississippi River. Side channels support a wide range of ecological processes, functions, and biota in large river systems like the Middle Mississippi. Conceptual models are needed to link the physical, chemical, climatic, and human factors shaping side channel habitat dynamics to help restoration planners select an optimum restoration strategy. The workshop attendees were organized into three breakout groups (each with a facilitator and recorder) that were tasked with developing their own CM describing ecological dynamics of side channels. The breakout groups met in plenary sessions to receive instructions, share progress, and to draw final conclusions at the end of the workshop. Each breakout group developed unique, but complementary, CMs that represented one perspective of the complex, multidimensional environmental and institutional reality of side-channels restoration. It is concluded that CMs (like population models) cannot simultaneously maximize generality, realism, and accuracy; only two of these functions can be maximized at the expense of the third. As with all CMs, these are works-in-progress that represent the current state of understanding and practice for this ecosystem as perceived by the individual experience, training and creativity of the workshop attendees.

DISCLAIMER: The contents of this report are not to be used for advertising, publication, or promotional purposes. Citation of trade names does not constitute an official endorsement or approval of the use of such commercial products. All product names and trademarks cited are the property of their respective owners. The findings of this report are not to be construed as an official Department of the Army position unless so designated by other authorized documents.

DESTROY THIS REPORT WHEN NO LONGER NEEDED. DO NOT RETURN IT TO THE ORIGINATOR.

Contents

Abstract	ii
Figures and Tables.....	iv
Preface	v
Unit Conversion Factors	vi
1 Introduction.....	1
General background.....	1
Background of the workshop.....	2
2 Workshop Organization	9
3 Background and Definitions.....	11
4 Workshop Results: An Integrated View of Restoration Planning and Team	14
Breakout Group A: Functional unit inventory and gap analysis.....	14
<i>Description</i>	14
<i>Implementing a FUIGA synthesis.....</i>	20
Breakout Group B: Integrating ecosystem process, function, and essential characteristics	23
Breakout Group C: “Influence Effects” generalized CM	29
5 Workshop Conclusions	36
6 Next Steps	38
References	40
Appendix A: Attendee List.....	43
Appendix B: Consolidated Questions from Scoping Meeting.....	44
Appendix C: Agenda	46
Appendix D: Workshop Attendee List	55
Report Documentation Page	

Figures and Tables

Figures

Figure A1. Conceptual model linking characteristics of side channels.	15
Figure A2. Conceptual model integrating of side channel habitat functions with the MMR system.....	16
Figure 1. Comparison of conventional planning methods to quantify impacts and benefits of restoration action to the FUIGA. Note both are spatially explicit and can be accumulated for upwards summary although the FUIGA is founded on reference condition concepts and not on HEP.....	20
Figure 2. Representation of generic FUIGA procedures. Identified functions have been spatially distributed into main channel, side channels, and other sites (e.g., islands). In this example, each of the functions is assumed to be based on an approximately similar geographical area. At a system scale, the analysis indicates that hypothetical function M' is degraded. Restoration planning can then focus on identifying side channel restoration actions that restore or enhance the M' function. As shown, the system is considered in steady state; it is important that the system be understood to be in a perpetual state of succession so that the time domain component of all functions should be considered. That is, it may be necessary to renew side channels according to a schedule to prevent them from filling with sediment and becoming terrestrial habitats.	21
Figure B1. Group B CM.....	26
Figure C1. Group C “Influence Effects” CM. Lines represent hypothesized strength of effect: heavy, solid = strong; heavy, dashed = moderate; and light, dashed = light with the +/- symbol indicating that the effect can be positive or negative for native ecosystems. Arrows are double headed when the effect is two-way at the same level. Parallel arrows with opposite orientation indicate two-way effects at different levels.....	32
Figure 3. Merging the three CMs created by the three Breakout Groups. Breakout Group A created an approach to filter project-scale management actions to system-level ecosystem needs. Breakout Group C created a basic CM structure that broadly identifies elements of ecosystem management that planners should consider. Breakout Group B expanded on the essential ecosystem characteristics of the system (bracketed), (with the exception of the “Human Benefits” balloon highlighted in red) for either a lay or scientific audience.....	33
Figure 4. Existing UMRS generalized CM (Lubinski and Barko 2003). This CM can be contrasted to the CM developed by Breakout Group B (Figure B1) or the integrated CM shown in Figure 3 developed by merging the CMs created by the three breakout groups.....	35

Tables

Table 1. Example reach objectives for the unimpounded MMR organized by Essential Ecosystem Characteristic (EEC) (from USACE 2011).	6
Table 2. Hierarchical spatial classification of rivers (from Thoms and Parson 2002).	11
Table A1. Abbreviated list of characteristics, modifiers of characteristics, and restoration actions.	15
Table 3. Simple example of Figure B1 reformatted as a matrix using the habitat EEC. Note that considerably more decision-making information can be contained in the matrix than in the sunburst figure but at the cost of simplicity of presentation and intuitiveness.	29

Preface

The workshop was supported by two offices of the U.S. Army Corps of Engineers (USACE) and by the Missouri Department of Conservation, Open Rivers and Wetlands Field Station, Jackson, MO. For USACE, the workshop was supported by the Water Operations Technical Support (WOTS) Program and the Navigation and Ecosystem Sustainability Program (NESP). The Project Number was 448765, and the title was "Water Operations Technical Support."

At the time the workshop was conducted, the WOTS Program was administered at the U.S. Army Engineer Research and Development Center (ERDC), Environmental Laboratory (EL), by Dr. Patrick N. Deliman, Technical Director for Environmental Science and Simulation. The environmental component of the NESP was administered at USACE District, Rock Island, by Kenneth Barr, Chief of the Environmental Planning Branch. The Open Rivers and Wetlands Field Station was supervised by Robert Hrabik.

Dr. David Smith of the Water Quality and Contaminants Modeling Branch, Environmental Processes Division, Environmental Laboratory, ERDC, was the principal investigator for this workshop.

At the time of this workshop, Dr. Dorothy Tillman was Chief of the Water Quality and Contaminant Modeling Branch, Dr. Warren Lorentz was Chief of the Environmental Processes Division, Dr. Jack Davis was Deputy Director of EL, and Dr. Beth Fleming was Director of the EL. COL Kevin Wilson was Commander of ERDC, and Dr. Jeffery P. Holland was Director of ERDC.

At the time of publication of this report, COL Bryan S. Green was Commander of ERDC, and Dr. Jeffery P. Holland was Director of ERDC.

Unit Conversion Factors

Multiply	By	To Obtain
acres	4,046.873	square meters
cubic feet	0.02831685	cubic meters
cubic inches	1.6387064 E-05	cubic meters
cubic yards	0.7645549	cubic meters
feet	0.3048	meters

1 Introduction

General background

River ecosystems like that of the Mississippi River are broad in spatial scale and complex in their arrangement and connection of subsystems. In their unaltered states, they are driven by climatic and hydrologic rhythms that structure their biotic communities and control their functional processes. Often the relationships among the physical, chemical, and climatic drivers in these systems and subsequent biotic responses are unclear or unknown. The inherent complexity of such systems produces uncertainties that defy standard approaches to water resources planning (i.e., planning, engineering design, and construction); moreover, uncertainties may be compounded when the systems are altered by factors such as dams, channelization, levees, and bank stabilization. To successfully manage and restore these systems (defined as relaxing human constraints on the development of natural patterns of biodiversity [Ebersole et al. 1997; Frissell et al. 1997]) can require the application of rigorous guiding principles, knowledge about past system states and how they changed to the current states, and a knowledge of possible restoration actions that could shift the present ecosystem state to a more desirable state (Nestler et al. 2010). In such settings, management actions and subsequent performance monitoring must be conducted in a way that knowledge about the system and how it responds to management intervention is systematically increased and uncertainty systematically reduced.

The preferred method for conducting large-scale ecosystem restoration is Adaptive Environmental Assessment and Management (AEAM) (Walters and Holling 1990). AEAM organizes restoration into a stepwise framework that optimizes informed restoration decision making over time through the sequential reduction of uncertainties about ecosystem response to management actions. The individual steps in AEAM are well known (Williams et al. 2007) and have been applied and refined by many others (King et al. 2010; Lindenmayer and Likens 2009; McFadden et al. 2011; Williams 2011a,b) initially as a symbolic narrative useful for concept organization, communication, and visualization. More recently, the qualitative nature of AEAM has been translated into quantitative protocols suitable for restoration program development including decision analysis systems (Gregory and Long 2009; Linkov et al. 2006; Lyons et al. 2008;

McFadden et al. 2011). Over a period of approximately 2.5 years, planners, managers, regulators, and researchers working on Middle Mississippi River (MMR) restoration have been cooperating to develop an effective restoration protocol based on AEAM as described in Williams et al. (2007). Such a protocol would enhance water resources planning for the MMR including the critical step of evaluating trade-offs among resource categories, such as native biodiversity, recreational fishing and hunting, navigation, water quality, flood control, and agricultural production. Moreover, it would help identify the types and resolutions of simulation tools needed to forecast the responses of diverse resource categories to different management actions.

AEAM, as conceptualized herein, involves a systematic approach to understanding environmental and biological dynamics (change) resulting from outcomes of a set of management policies and practices. The uncertainties inherent in management actions go beyond the ecological to the social and the political. In this workshop, however, the social and political implications were purposely omitted, and an attempt made to lay the foundation to improve ecological knowledge. To do this, workshop participants were asked to develop sets of conceptual models (CMs) that would be used to create practical criteria that would eventually help decision makers make thoughtful choices in selecting environmental problems that would be appropriate for the application of the AEAM approach. Therefore, the MMR side channel ecological CMs would represent potential problems and restoration actions in a general context for the system level. A general CM, refined for specific application, will allow planners to avoid the *one-size-fits-all* recipe for side channel restoration and abide by the principle of AEAM by implementing a set of management actions to be evaluated. To obtain meaningful results from the management actions, carefully designed experiments and long-term monitoring programs will be required to improve ecological knowledge. Such a holistic approach that incorporates the stochastic, nonlinear, dynamic nature of this biophysical and socioeconomic system will help ensure an efficient AEAM process.

Background of the workshop

The MMR partnering agencies, stakeholders, and nongovernmental organizations (NGOs) generally embrace AEAM as a broadly defined strategy of organizing the complexities of water resources and restoration management into a protocol that supports wise and effective decision

making particularly for side channel restoration (as described below). Historically, ideas about side channel restoration of the MMR can be traced to an initial vision document (U.S. Army Corps of Engineers [USACE] 2001) that focused on structural restoration based on restoring some level of natural channel morphology and complexity. While excellent for the time period in which it was produced, evolving understanding of large river processes indicated that partial restoration of physical structure of the river system did not necessarily lead to commensurate restoration of process and function at larger scales. Additionally, the full importance of AEAM to restoration planning emerged after the publication of the initial vision document. The recognition by many that structural restoration was an incomplete path to biodiversity conservation led to the realization that the original vision document should be revisited and a new vision document should be created in a multiagency, multidisciplinary workshop founded on the principles of AEAM. This new vision document would lay the groundwork for future restoration and management actions in the MMR. A scoping meeting to organize a workshop to create a new vision document was held in Cape Girardeau, MO, on 20–21 January 2010 (attendees in Appendix A). The following general conclusions and needs coalesced during the scoping meeting:

- Side channels is one of the few potentially effective management actions for restoration in the MMR because levees typically bound the main channel and reduce the floodplain land available for restoration (e.g., island building or reconnecting to the floodplain unless substantial land purchases are made).
- Side channels are also common features in other reaches of the Upper Mississippi River, but because of the availability of large backwater areas, the emphasis in these other reaches has been on backwater restoration.
- In the MMR, side channel construction is typically associated with either a bend way cutoff or a break (gap) in a dike field. Hydraulic closing structures at the upper and lower ends of the side channels are used to prevent the side channel from capturing excessive flow and thereby jeopardizing the main navigation channel.
- In the MMR, side channels are usually, but not always, temporary river features that eventually fill with sediment and become colonized by terrestrial vegetation. Therefore, over time, most side channels and the restoration potential they represent will be largely lost from the system or will require maintenance to sustain their restoration potential.

- The opportunistic nature of side channel construction/enhancement, lack of understanding about large river processes, and monitoring challenges have in the past precluded development of detailed CMs of how side channels could be used to contribute to overall biodiversity enhancement in the Middle Mississippi River.
- Studies to document the contribution of side channels to river biodiversity use large-scale habitat classification to coarsely stratify each side channel into sampling units generally consistent with the way the main channel is sampled. The large scale at which monitoring is performed may be too coarse to describe important processes.
- Finer-scale environmental fluid dynamics or biogeochemical cycling studies are not conducted in side channels so that process-level information is not generally available.
- Methods to maintain side channels as a restoration feature or to control their succession (i.e., prevent their loss through sedimentation) have not been developed.
- There is a need to better understand the potential of side channels to contribute to system-level sustainability both through the analysis and integration of existing data and through the learning phase of adaptive management.

Most importantly, the attendees of the scoping meeting concluded that a follow-up workshop was necessary to address the needs identified during the meeting. These needs were identified as a series of questions that were consolidated in Appendix B. A subset of the attendees of the scoping meeting formed themselves into a planning team which subsequently proposed the following specific objectives for the workshop:

1. Convene a focused workshop lasting approximately 2.5 days, attended by regional managers and experts, aided by invited stakeholders, with sufficient knowledge of the Mississippi River to develop a CM and decision tree (see description in Schultz et al. 2010) describing the likely optimum contribution of side channels to Mississippi River environmental sustainability. A decision tree will supplement the CM by focusing on uncertainties. The CM and decision tree will be used as the basis for restoration decision making by natural resource managers as well as the point of departure of models that will forecast the likely outcome of competing management actions. Conceptual model building is a critical step in the early phase of AEAM because it is foundational for all subsequent steps in the planning evaluation of alternatives. The final CM

and decision tree will be prepared after the workshop is completed and distributed to workshop participants for their concurrence.

2. As part of the workshop, hold a half-day of training to ensure that workshop attendees are all conversant in necessary foundational technologies. These foundational technologies include the following:
 - a. evolving concepts in large river ecology
 - b. environmental fluid dynamics
 - c. fish tagging technologies and their use in monitoring large river fishes
 - d. using fish monitoring data to understand and forecast the relationship of fish to the river physical and chemical environment.

Setting of goals and objectives is a foundational step of AEAM and a critical step in water resources planning in general. However, goals and objectives setting were not addressed directly during the workshop because of scale considerations. Goals and objectives are usually established for well-defined geospatial domains that exhibit either natural (e.g., natural elevation breaks or other changes in geological or landscape pattern) or institutional (e.g., state or regional) boundaries. Three hierarchical scales are typically recognized in the MMR: system, reach, and project (Theiling and Nestler 2010). In the MMR, system and reach scales are geographically well defined and recognized institutionally. This recognition facilitates long-term restoration planning at these two larger scales that can include setting of goals and objectives. For example, at the system geospatial scale, goals and objectives for the Upper Middle Mississippi River (UMRS) are described in Galat et al. (2007), and more refined goals and objectives at reach geospatial scales are described in USACE (2011) (Table 1). However, the focus of this workshop was side channel restoration which typically occurs at the project geospatial scale. It is thought important to separate the geospatial scale of project footprint from the geospatial scale of project effect because a project footprint may be relatively small and well defined, but project effects may be more difficult to define and extend much farther downstream or upstream. Project goals and objectives cannot be defined *a priori* because there is not typically an existing, clear-cut project geospatial scale of impact that can establish boundaries to focus setting of project goals and objectives. In fact, the scale of influence of a project is typically a variable that is considered during project planning by a Project Delivery Team (PDT – multidisciplinary or interagency teams that plan

Table 1. Example reach objectives for the unimpounded MMR organized by Essential Ecosystem Characteristic (EEC) (from USACE 2011).

Geomorphology: Manage for processes that shape a physically diverse and dynamic river floodplain system	Hydrology and Hydraulics: Manage for a more natural hydrologic regime	Biogeochemistry: Manage for processes that input, transport, assimilate, and output material within UMR basin river floodplains (e.g., water quality, sediments, and nutrients)	Habitat: Manage for a diverse and dynamic pattern of habitat to support native biota	Biota: Manage for viable populations of native species within diverse plant and animal communities
Restore hydrogeomorphic processes that create, maintain, and improve connectivity, bathymetric diversity, and flow variability of channel borders, side channels, islands, sand bars, shoals, and associated habitats.	Restore hydraulic connectivity (surface and ground water) between rivers and their floodplains, especially backwater flows into lakes, wetlands, sloughs, swales, abandoned channels, and back swamp depressions.	Enhance water quality parameters (e.g., nutrients, dissolved oxygen) sufficient to support native aquatic biota and consideration of designated uses.	Restore, expand, and maintain the amount and diversity of floodplain terrestrial habitats emphasizing contiguous patches of plant communities to provide a corridor along the UMR and riparian buffers.	Maintain and restore viable populations of native species and communities throughout their range in the UMRS in suitable geomorphic areas of the landscapes.
			Restore habitat types most reduced from their presettlement extent (e.g., bottomland and mesic prairies, savanna, floodplain lake, floodplain forest, and bottomland hardwoods) and the ecological processes and functions to support them.	Reduce the adverse effects of invasive species on native biota.
			Protect, restore, and manage complex wetland areas (including within levied areas) to provide diverse habitat	Provide nesting, feeding and resting habitat for migratory birds.
			Increase the extent and number of sand bars, mud flats, gravel bars, islands, and side channels towards a more historic abundance and distribution.	Provide habitat for all life stages of native fishes and other aquatic biota.

Corps projects). Consequently, setting of goals and objectives at the system and reach scales was outside the mandate of the workshop because those had been established by previous meetings. Setting of goals and objectives at a project level is impossible without the focus provided by a specific project. Therefore, the workshop did not attempt to define goals and objectives for side channel restoration; rather, the workshop adopted the view that side channels should scale up to satisfy goals and objectives at the reach scale.

The follow-up workshop entitled Side Channels Of The Impounded And Middle Mississippi River: Opportunities And Challenges To Maximize The Restoration Potential Of A Common Environmental Management Action was held in Cape Girardeau, MO, from 9–13 January of 2011, but with a considerably expanded attendee list from the scoping meeting. The goal of the workshop follows:

In a collegial, interagency, and multi-disciplinary setting, develop a comprehensive conceptual model (supplemented by a decision-tree) of potential side channel functions, processes, and structures that would allow them to maximally contribute to Mississippi River restoration consistent with the system-wide goals and objectives of the UMRS. (Galat et al. 2007)

The workshop organizers hoped that the participants would converge on a single optimum CM. However, if a single CM could not be developed, then the organizers were committed to accurately report the products developed by the workshop and then to integrate them into a synthetic whole (if possible) or to at least reconcile the different products to one another if integration was impossible. The agenda, designed to achieve the workshop goal, and attendee list are attached as Appendices C and D, respectively.

This report summarizes the ideas and concepts generated at the workshop at two levels. For clarity and brevity, the diverse and wide-ranging discussions of the workshop are crafted as a synthetic whole described as a single conceptual stream but at the expense of chronological order or fidelity to the individual discussions held by each breakout group. Discussions held by each breakout group were captured in stand-alone text boxes to document how the most important ideas of the workshop were derived; these ideas

were works in progress and not necessarily complete, yet they reflect the breadth of thought and creativity that guided workshop results. This synthesis represents the authors' attempt to organize these breakout group products into an integrated view of restoration planning and AEAM.

2 Workshop Organization

The workshop training session was held from noon to 5:00 p.m. on 10 Jan 2011 and attended by approximately 30 professionals from a variety of agencies and organizations. The training session will not be described any further. The main workshop was held from the morning of 11 Jan 2011 until noon on 13 Jan 2011. The main workshop was separated into plenary and breakout sessions. The first plenary session began in the morning shortly after the workshop was convened and lasted approximately 5 hours. In this session, the attendees were presented with the following:

- historical context of the workshop culminating in a concise list of goals, objectives, and desired outcomes at reach and system scales
- a general description of the middle Mississippi River
- the restoration and management perspective of both the Corps of Engineers and the Missouri Department of Conservation
- a primer on CM building.

With this background, the attendees were then given the option of how best to achieve the desired workshop outcomes. The idea of the decision tree was dropped early, and the groups decided to focus primarily on CM building. The organizers were concerned that workshop participants would need all available workshop time to think through and prepare a side channel CM. Many participants were unfamiliar with the decision-tree concept, and additional time would be needed to train participants in decision-tree creation. After the general framework was decided, the workshop organizers then allowed the attendees to sign up for one of three separate breakout sessions with each breakout group having a facilitator and recorder (see last column of Appendix D). Each subgroup was composed of approximately 8–12 participants (the number varied slightly from day to day because of schedule demands of some of the attendees). Such a size range is small enough to allow each participant to engage in active discussion but large enough that multiple disciplines can contribute to the subgroups' conclusions. A small amount of redistribution was necessary to prevent either a critical discipline from being underrepresented or domination by a single discipline. Three senior members of the workshop *floated* among the three breakout sessions to answer questions or resolve procedural issues that arose during each subgroup's deliberations. After receiving instructions, each subgroup reconvened in concurrent breakout sessions to progress towards their respective breakout group goals. Each breakout

group met in their own room supported by audio-visual aids, flip charts on tripods, and computers. Deliberations were divided into five breakout sessions interspersed with *report backs* to the combined workshop over a 3-day period (Appendix C). Each subgroup was given substantial flexibility to self-organize to adjust to their unique professional composition and group character so long as they made progress toward the workshop goal. The workshop culminated in a final plenary session in which each breakout group presented their products to all of the workshop attendees with the idea that such a setting would be conducive to a multidisciplinary, holistic synthesis of the workshop deliberations. At the end of the workshop, hard copies and e-copies of all products were collected and archived for future use.

3 Background and Definitions

Identifying a proper range of temporal and spatial scales to describe and assess the state of the MMR is an early and critical step in developing a useful CM. Recent advances in the scientific literature describing large rivers have focused on ecosystem processes and functions (Galat 2007). River geomorphologists created a useful hierarchical spatial classification system for rivers (Table 2) that also has ecological significance. The finest resolution for assessment should occur at the functional unit scale (spatial scale of approximately 100 m and temporal scale of approximately 1 month). This scale is of ecological interest because it is a common sampling scale at which abundance of river biota is assessed, and it is also the approximate scale at which many river physical or chemical processes are typically monitored and evaluated. Also, it is the approximate scale of species or guild habitat delineations. Therefore, a functional unit would be a logical scale to assess condition of the Mississippi River at the process level or determine habitat availability and a scale at which information could be accumulated to describe ecological function at broader scales. To assess the contribution of side channels to reach and system objectives information would be integrated up to functional channel set or river-reach scales. Of course, the general scaling guidelines presented in Table 2 should be revisited by future planning efforts and made specific to the inherent scaling of the Mississippi River. For example, the average width of bank-full discharge could be a more precise and accurate spatial scale ratio for assessing the MMR. A useful range of temporal scales to be considered could vary between monthly to seasonal periods at the finest resolution to temporal scales associated with climate change at the coarsest scales.

Table 2. Hierarchical spatial classification of rivers (from Thoms and Parson 2002).

Scale	Spatial	Temporal	Description
Functional process zone	10^3 – 10^2	10^4 – 10^3	Lengths of the river system that have similar discharge and sediment regimes; can be defined from major breaks in slope and from style of river channel or flood plain
River reach	10^2 – 10^1	10^2 – 10^1	Repeated lengths of river channel within a process zone that have similar channel style
Functional channel set	10^0	10^0	Units associated with specific landforms such as major cutoffs, aggrading flood plains, main channels
Functional unit	10^{-1}	10^{-1}	Characterized by a typical aquatic community that is indicative of the habitat conditions present at a site

The second step in creating the broader synthesis is definition of critical terms such as project, ecosystem function, ecosystem process, and essential ecosystem characteristic. Unfortunately, there is a bewildering array of definitions for these terms. Therefore, for purposes of this document, these definitions reflect how these terms were used during the workshop:

Project Area/Site: A project is one or more management actions affecting condition of the river ecosystem. Management actions typically have a defined geographic area called a project site or footprint, but the area affected by the project can be much larger.

Ecosystem Process: This process is the physical, chemical, and biological actions or events that link organisms and their environment. Ecosystem processes include decomposition, production (of plant matter), nutrient cycling, and fluxes of nutrients and energy (Millennium Ecosystem Assessment 2005). It is proposed that ecosystem processes are typically described as rates or fluxes using differential calculus and would constitute the state variables in a computational model of the system. The ability to define terms in a simulation context is important because assessment of the future impact of alternative management actions, including the no-action alternative, will be based on model forecasts. Therefore, the language and terms used to describe and assess the existing system must be translatable into a simulation framework.

Ecosystem Function: A function defines the dynamic attributes of ecosystems, including density of organisms, interactions among organisms, and interactions between organisms and their environment (adapted from Society for Ecological Restoration 2004). An ecosystem function is typically a broad, narrative (nonmathematical) description of an ecosystem attribute typically from a resource management or economic perspective. It is proposed further that ecosystem functions would not be calculated directly from the output of a computational simulation model but would be estimated by accumulating and integrating process-level information over broader time and space scales. That is, any effort to evaluate how an ecosystem function might change over time or space in response to management action must include analyses of the ecosystem processes used to determine the value of an ecosystem function.

Essential Ecosystem Characteristic: Broadly defined categories of environmental features are termed essential ecosystem characteristics (EECs). The definition of an EEC is described specifically for the UMRS in Lubinski and Barko (2003) as generally derived from (Harwell et al. 1999) and applied as well to the Missouri River (Jacobson and Berkley 2011). EECs identify ecological components thought to be critical in sustaining ecological systems (e.g., energy flow, material cycling) and those aspects of ecosystems valued by various stakeholder interests. Five EECs have been identified for the UMRS: Geomorphology, Hydrology and Hydraulics, Biogeochemistry, Habitat, and Biota (Lubinski and Barko 2003). During the workshop, participants considered a grouping of similar functions to be equivalent to an EEC. For example, variables describing habitat for different species of fish are represented by the Habitat EEC.

4 Workshop Results: An Integrated View of Restoration Planning and Team

The products from each of the separate breakout groups were complementary and lent themselves to an integrative treatment. Below is a brief description of the product of each group, emphasizing their complementary nature. This report synthesizes the breakout group's products into a functional process-based approach that largely capitalized on Group A's output as a foundation.

Breakout Group A: Functional unit inventory and gap analysis

Description

Breakout Group A (Text Boxes 1 and 2) focused on the *big picture* from a system-wide planning context. They identified that a critically important missing step was the transition of system-level goals and objectives to project-level goals and objectives. That is, on the MMR there have been no procedures to allow PDTs to move sequentially downward from system- or reach-scale to project-scale goals and objectives settings. This missing step has a substantial effect on restoration planning because the PDTs are generally created specifically for each project and are disbanded after project completion (i.e., they have little or no long-term corporate existence and therefore can have little or no corporate memory). Procedural methods (protocols) must be created to give each newly formed PDT the ability to consistently develop project-scale goals and objectives that will connect to the broader system and reach goals and objectives.

The primary contribution of Breakout Group A was development of a planning concept that allowed alternative side channel restoration actions to be considered at the reach- to system-scale that was named the Functional Unit Inventory and Gap Analysis (FUIGA). “Functional Unit” is derived from the fluvial geomorphology literature (Table 2) and represents a relatively clearly delimited area having approximately uniform conditions as indicated by the presence of a representative species or guild of biota. That is, a functional unit is delineated conceptually by the presence of target biotic groups, guilds, or life stages that can be quantitatively associated with values of geophysical or biochemical variables that are thought to have functional significance. An example of a functional unit would be shallow,

Breakout Group A – Text Box 1

The group first listed and described characteristics of side channels that make them essential to the ecological integrity of the MMR system (Table A1). From this foundation, they considered how management actions could modify these characteristics at one site and then how these effects could cascade throughout the entire MMR. Although different than a conventional CM, it was quickly clear that this hierarchical structure could effectively span project-to-system restoration planning. The group also categorized factors that affected essential characteristics into those that agencies could effectively influence through authorized management actions (e.g., dredging) from those that could not be effectively influenced (e.g., modify land use).

Table A1. Abbreviated list of characteristics, modifiers of characteristics, and restoration actions.

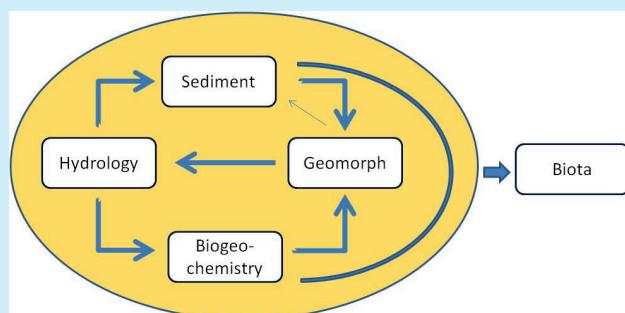
Characteristics	Modifiers (that can be manipulated)	Modifiers (that cannot be manipulated)	Potential Restoration Actions
Sediment dynamics	Flatten hydrograph	Land use (agriculture)	Alter land use or land use hydrology
Migratory habitat	Bathymetry	Water levels	Dredging
Spawning and nursery habitat	Erosion or deposition	Climate shifts	Island building
Nutrient dynamics	Connectivity		

The group next developed a visualization of linkages in Table A1. However, during this discussion, the biggest debate arose not about the shape and layout of the CM but about how much information should be included. The final consensus was that level of detail should depend on pragmatic considerations like the following:

- What is the purpose of a CM (e.g., stakeholder communication versus synopsis of state of the science)?
- For whom is the CM intended (e.g., stakeholders versus science panel)?
- How much detail is needed for a specific purpose (e.g., concept explanation versus structuring numerical simulations)?

The group concluded the amount of detail should be flexible enough to be adaptable for a variety of specific projects and audiences. For example, Figure A1 represents how hydrology links sediment, biogeochemistry, and geomorphology adequately for communicating with stakeholders. In contrast, more detail would be appropriate for engineers.

Figure A1. Conceptual model linking characteristics of side channels.

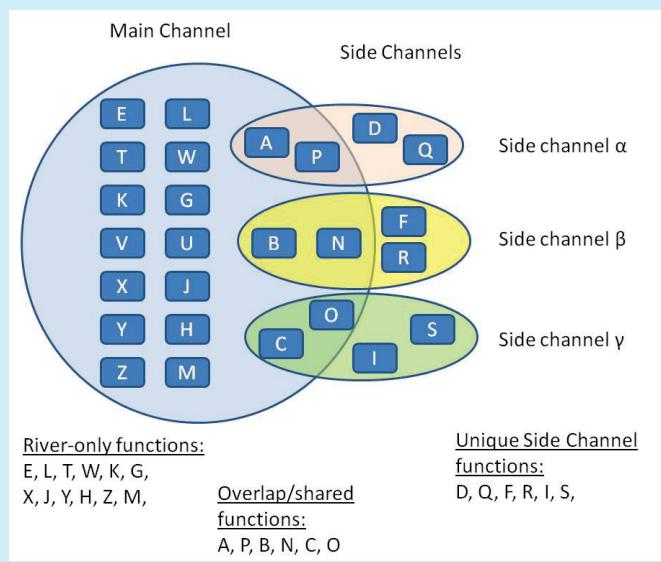


Breakout Group A – Text Box 2

A group realization was that each side channel could potentially contribute a different suite of functions to the MMR system. Thus, it was unlikely that a generalized CM (Figure 1) could represent the often unique combination of attributes of each of the many individual side channels in the MMR. Instead, each side channel should have its own detailed CM constructed by tailoring the basic CM in Figure A1. Importantly, the group acknowledged that functions of individual side channels are cumulative, not simply redundant. Also noted was the idea that some functions are unique to specific side channels, meaning that even a single side channel may disproportionately contribute to overall ecological health of the MMR. These two points are important to communicate to stakeholders and decision makers as side channel restoration projects are developed and prioritized.

To convey these two concepts, the group created a second framework depicting how individual side channels could contribute to system ecological status (Figure A2). In this depiction, functions are represented as letters and individual side channels (or clusters of similar side channels) as different-colored circles. Overlapping portions of two circles indicate a function is provided by both main channel and particular side channel(s). In contrast, a function unique to side channels is only found in the side channel portion of a circle. This framework faithfully conveys the spatial and functional complexity of the MMR and how this complexity can be envisioned at a system level. Importantly, the framework communicates that side channels provide both a subset of the functions that overlap with main channel habitats (e.g., shoreline habitat) but also unique functions (e.g., low-velocity refugia for fish nursery). Further, the model is sufficiently flexible to capture differences in geomorphology and orientation seen among existing side channels, even suggesting that side channels could be clustered into categories. This communicates both the general functions and benefits of side channels as a habitat category to the MMR system while also conveying that specific side channels have disproportionately large roles in the system.

Figure A2. Conceptual model integrating of side channel habitat functions with the MMR system.



warm, slow water where particulate organic matter and muddy sediments are deposited; such a unit would potentially support food-web requirements of many species and could be associated with the presence of various fish species. The FUIGA system-level hierarchical scale of analysis deals with spatial categorization and accumulation of Functional Units (Table 2) necessary to craft an assessment of how the existing system works (or could work if the system were intact).

The FUIGA was developed based on a monitoring (i.e., measurement and assessment) perspective because most of the participants had a natural resource management perspective and not a simulation perspective. However, the FUIGA could be used to identify broad categories of state variables and important resource categories for computational or simulation model development. That is, the spatial discretization (grid or mesh structure) of a simulation model must map back to the distribution of functional units. Similarly, the state variables selected for a model must relate to the resource categories (e.g., fish and organic matter in the example in the previous paragraph) on which FUIGA categorizations are based. The FUIGA could also help structure a reference condition analysis. That is, planners would develop a concept of an ideal condition on which they would base their functional inventory and audit. The concept of an ideal condition would be a critical step in establishing a reference condition analysis.

FUIGA bears some resemblance to the widely used Habitat Evaluation Procedures (HEP) (U.S. Fish and Wildlife Service 1980) for target species or guilds in that it could accumulate spatially explicit subareas having averaged attributes. However, FUIGA is based on functional units that can be quantified using physical, chemical, and biological variables from maps or other spatial data sets. Because these functional units are not defined as habitat of specific species or guilds, functional units may be used flexibly to represent functional processes operating within the aquatic ecosystem. This avoids the many pitfalls of using habitat inferences to compare system conditions. This is an important distinction for several reasons. First, the same functional unit can contribute to the habitat requirements of many different species or guilds. This attribute allows assessments using the FUIGA to be made at a system level instead of at a species or guild level because it is based on currency of ecosystem processes and not individual species or guild habitat requirements (many of which are either unknown or the subject of ongoing debate). Of course, the assumption being made is

that restoration of a similar regime of processes to a reference condition or a set of standards will conserve or restore impacted species or guilds (i.e., “build it and they will come” perspective). Second, habitat requirements of rare, threatened, or endangered species are often poorly known, resulting in a high uncertainty that can make distinguishing among alternative plans/actions problematic. This appears to be particularly true for large river fish species whose relationship to physical and chemical environmental characteristics is still speculative or largely unknown (Nestler et al. 2011). Third, rare, threatened, or endangered species are usually relegated to a small portion of their historical range. Consequently, habitat requirements must be inferred from restricted species distributions and therefore may be of limited use in large-scale, ecosystem-level planning. Fourth, the FUIGA is similar in many respects to the widely used hydrogeomorphic (HGM) approach (Brinson et al. 1995; Smith et al. 1995) for delineating and assessing wetlands in that it keys to spatial or structural attributes of the system. Finally, the conventional process of creating habitat portfolios to describe physical habitat is a computationally unnecessary intermediate step for a system-level analysis. For example, habitat suitability index (HSI) curves for species or guilds are typically developed from habitat utilization data collected at a relatively intact system. These HSI curves can be thought of as a filter through which the physicochemical patterns of a relatively intact system can be interpreted. To use the same filter to interpret physicochemical patterns in a range of alternatives is computationally unnecessary. It is more mathematically efficient to simply directly compare the patterns of physicochemical conditions to a reference condition using dimensional reduction techniques such as cluster analysis, principal components analysis (PCA), or similar tools and avoid the habitat analysis (Nestler et al. 2010), particularly when HSI curves reflect uncertain associations of biota with physicochemical conditions.

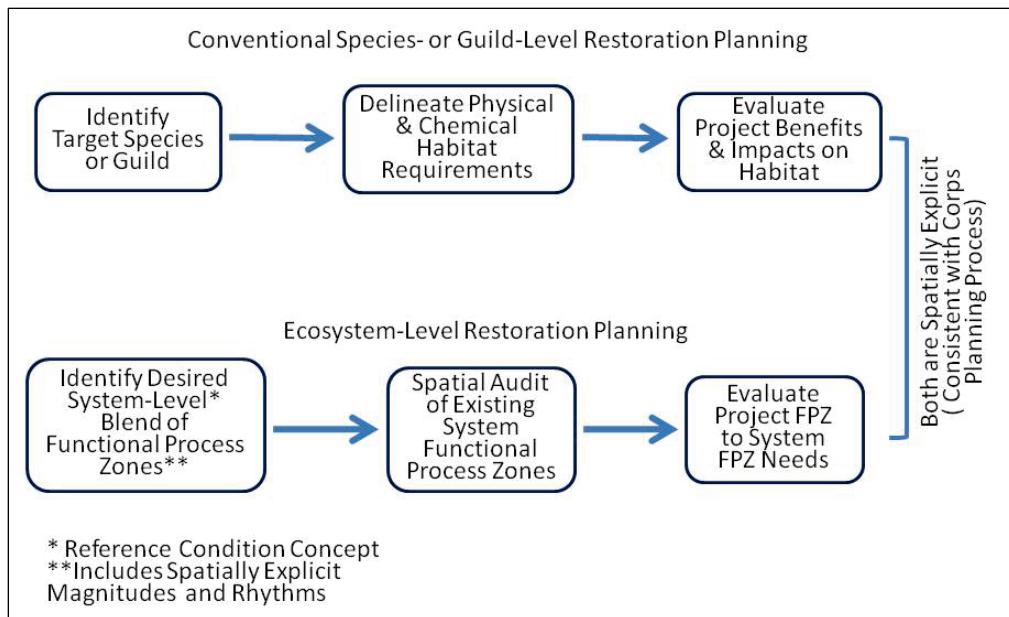
The most important attribute of the FUIGA that separates it from HEP-like approaches is its compatibility with the reference condition concept (Nestler et al. 2010). In contrast to the limitations of HEP-like approaches, the reference condition concept can be applied to generate system-level physical, geomorphic, and chemical (the most difficult to obtain) summaries of the differences in conditions between one or more reference conditions and different alternative futures. For example, the flow-weighted frequency distribution of important functional units can be described for reference conditions and one or more project alternatives. Restoration needs can then be defined as the difference between the frequency

distributions of the conditions describing a reference condition and an alternative future. Therefore, it could be used to identify important ecosystem functions that could be used to compare alternative forecasted conditions against one or more consensus reference conditions. Nestler et al. (2010) demonstrate the use of the reference condition concept for the UMRS. The process of using FUIGA to systematically inventory existing versus reference conditions (either historical or other conditions) also causes the user to identify, or at least bound, the desired future condition. That is, reasonable restoration alternatives that balance cost and environmental benefit should emerge during the FUIGA process.

Fortunately, the MMR is one of the better-studied large rivers in the world, and consequently, a wealth of spatially discrete graphical information is available collected over long time periods that can be used to develop appropriate reference conditions. Examples of candidate functions and processes, some of which could contribute to a FUIGA, are listed in Text Box 3. The FUIGA, like conventional approaches to project planning (e.g., acres of habitat produced by a project for a target species or guild), is spatially explicit so that it should be compatible with the present water resources planning process used by the Corps (Figure 1). That is, it spatially accumulates project benefits and impacts for environmental benefits analysis. It is important that scientific advancements in ecosystem restoration not outpace the requirements of the water resources planning process.

The inventory phase of FUIGA is inherently multiscaled because it can be fit to meet the needs of the planning process from a system scale to a functional unit scale because the length of river to be considered is arbitrarily determined by a system-level PDT. As discussed earlier, this raises the institutional issue that a dedicated system-level PDT may be needed to address ecosystem-scale issues and to ensure that reach-scale planning be compatible with system-level planning. In the UMRS, the Regional Support Team (RST) associated with the Science Panel performed this function under the Navigation and Environmental Sustainability Program (NESP).

Figure 1. Comparison of conventional planning methods to quantify impacts and benefits of restoration action to the FUIGA. Note both are spatially explicit and can be accumulated for upwards summary although the FUIGA is founded on reference condition concepts and not on HEP

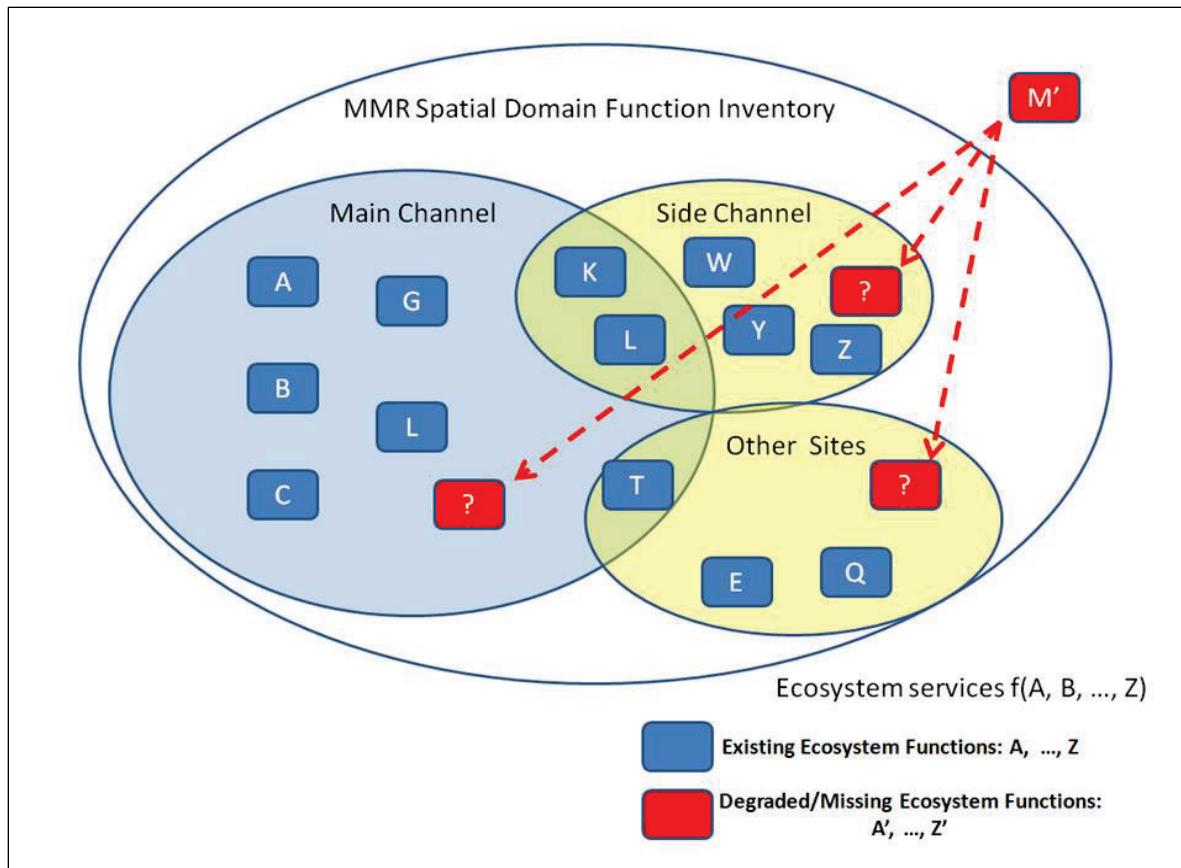


Implementing a FUIGA synthesis

The following steps are recommended to implement the FUIGA. A multidisciplinary panel comprised of agency representatives and stakeholders should be convened to build the system-level component of the FUIGA. This component should address the following system-level planning needs (summarized in Figure 2):

1. Create or reiterate existing system-level goals and objectives and demarcate the system with longitudinal and lateral boundaries. This demarcation can occur at two levels, management action boundaries and ecological response boundary. The management action boundaries are the spatial bounds within which partnering agencies can implement management actions. The scientific effects boundaries are the broader spatial domains that affect the success of management actions (e.g., climate change impacts occur at global or continental scales). The CM built by Breakout Group C (described later) can be examined to help in this determination. In some cases, agency authorities may come into play. For example, nutrients and sediments originating from the watershed where the Natural Resources Conservation Service has primary management authority may affect the riparian corridor where the Corps has primary management authority.

Figure 2. Representation of generic FUIGA procedures. Identified functions have been spatially distributed into main channel, side channels, and other sites (e.g., islands). In this example, each of the functions is assumed to be based on an approximately similar geographical area. At a system scale, the analysis indicates that hypothetical function M' is degraded. Restoration planning can then focus on identifying side channel restoration actions that restore or enhance the M' function. As shown, the system is considered in steady state; it is important that the system be understood to be in a perpetual state of succession so that the time domain component of all functions should be considered. That is, it may be necessary to *renew* side channels according to a schedule to prevent them from filling with sediment and becoming terrestrial habitats.



2. Identify the general EEC of the system (Galat et al. 2007) using reference condition concepts (Nestler et al. 2010). That is, the panel should consider various historical, real, or virtual surrogate systems that give insight into the unimpacted state of the system as well as existing status and trends data that document existing deteriorated environmental conditions. This phase may include development of CMs that apply to both of the scales identified above.
3. Using the EECs as a guide, identify all relevant system functions expected from the restored system by stakeholder interest and agency mandate. These functions must be associated with specific structural features or geographic areas so that the functions can be later spatially accumulated and summarized to create a system-level function audit in a manner parallel to the accumulation of habitat units.

4. Perform a system-level function audit with functions separated into main channel and side channels so that the effects of individual side channels can be visualized (Figure 2). Those functions associated with the main channel should be separated from functions provided by side channels or other types of management actions.
5. From the audit, identify those functions that have been eliminated or degraded at the system level (e.g., rounded rectangle **M'** in Figure 2).
6. Canvas and evaluate existing and potential side channel sites (and other management actions) to determine likely candidate sites that can restore the identified degraded functions.
7. Identify important processes associated with each function and interactions of functions to guide the creation of a detailed CM. The more detailed CM can then be used to guide the selection of additional modeling or assessment tools that can be used to further select candidate side channels or to develop engineering design criteria

Importantly, the FUIGA should be considered to be part of AEAM. That is, data collected for the inventory phase of FUIGA should be considered as a supplement to status and trends, process, and function data (e.g., data collected by MDC [Barko and Herzog 2003; McCain et al. 2011] and under the Long Term Resource Monitoring component of the Environmental Management Program for the Upper Mississippi River) collected to support regional AEAM. Examples of how data collected under FUIGA could supplement AEAM include the following:

- sequential mapping to describe change dynamics
- creation of multiple reference conditions to understand the system at different levels of basin and channel modification
- inventory of different habitat categories over time to help explain population dynamics of individual species
- inference of the size and distribution of different functional process zones as a function of hydrologic patterns that together offer insight into the system dynamics of the MMR
- analysis of this inventory to identify missing or heavily impacted functional process zones in the present river. This *inventory-and-analysis* phase is the first step in developing a unique planning tool for the MMR that can be made quantitative.

As originally developed, the FUIGA focused on ecosystem functions but not ecosystem processes. Addressing this missing step (and others) by connecting ecosystem processes and functions is the topic of the next section.

Breakout Group B: Integrating ecosystem process, function, and essential characteristics

Unlike the product from Breakout Group A, which had a strong spatial (and therefore structural) perspective, Breakout Group B was more focused on ecosystem function and the attendant processes that contribute to ecosystem functions. In fact, this group warned against the dangers of taking too much of a structural perspective in side channel restoration. Breakout Group B (Text Boxes 3 and 4) identified, organized, coarsely quantified (see different-sized dots across management actions in Figure B1), and communicated the complex interrelationships among essential ecosystem characteristics, ecosystem functions and multiscaled ecosystem processes associated with side channel restoration alternatives (e.g., Figure B1).

From the perspectives of the report authors, Breakout Group B described a concept that could smoothly transition from system-level goals and objectives to ecosystem functions and, most importantly, to relatively fine-scale ecosystem processes and could describe how this transition differed among contrasting management actions (see listings in Text Box 3). Some additional interpretations are added to their concept that make it more consistent with the CMs from the other groups and therefore easier to integrate into an overall synthesis. In their concept they envisioned a set of “valued ecosystem components” (side channels in this example, but other components are possible such as main channels or floodplains) that reside at the center of the graphic. The center could be decomposed loosely into a set of concentric circles each of which represents ecosystem functions based on structures or processes associated with the selected valued ecosystem component. Selected ecosystem functions are partially determined by the contribution of the valued ecosystem component to the system dynamics. To help maintain organization, relatively similar ecosystem functions could be grouped by color into similar categories based on their affinity to specific EECs (i.e., habitat is green, hydrology is blue, water quality/biogeochemical cycling is gold, and biota is pink). The different actions that could be used to manage side channels are represented as radii that intersect the concentric circles that represent ecosystem functions. The magnitude of effect of each management action can be symbolized by the relative size of the dot at the intersection of the management radius and ecosystem function. For example, the management action “structural modification” (i.e., modify the control structure) has significant (large dots) effects on side channel hydrology

Group B – Text Box 3 (continued)

This group began with concerns and expectations from a CM. There was procedural concern of how side channels already planned and prioritized related to CM development at this workshop. Some felt the workshop could be repetitious and therefore a step backwards. Others felt that the workshop was an opportunity to continue the discussion on side channels and update restoration planning with new information and understanding. Objectives for the CM developed through this workshop included its use to communicate side channel restoration to a wide range of audiences, with different levels of detail required by each specific audience. In particular, the group identified the need to communicate the dynamic nature of side channels. There was a concern that all stakeholders were not represented at this workshop. Therefore, the group should make an effort to identify interests of those not attending. The group also emphasized the importance of restoring functions over the importance of restoring structure. There was a hope that the CM could be used as a mechanism to develop performance criteria (e.g., how many, how much, when, where and what is needed). The group then identified important, often unique, roles and functions of side channels. The group concluded that side channels are the best “floodplain” available in the contemporary MMR.

Side channels provide the following:

- connectivity with off-channel habitat
- flood storage
- refugia from high water velocity
- bird nesting and feeding areas
- fish spawning, nursery, and overwintering habitat
- mussel habitat that is different from main channel (MC)
- heron rookeries on island
- wood debris and substrate different from the MC
- associated sandbar habitat
- island depression pools used by herptiles, shorebirds, and other wildlife
- good sturgeon habitat on tips of islands
- tertiary channels
- isolation from many common, main channel disturbances.

Side channels have important roles for human use:

- isolation and refuge for recreational activities
- can separate recreational user from navigation traffic
- outflow from SC may affect tow boat navigation.

Side channels support important river processes:

- nutrient sink/cycling area
- nutrient mineralization (when drying)
- primary/secondary production
- true riparian corridor (as opposed to reveted bank)
- provides for successional gradients
- reduced turbidity from the MC
- side channels feed MC.

Group B – Text Box 3 (concluded)

The group decided that the evolving CM was not useful for priority setting. The group then attempted to prioritize roles and functions using graded dots as shown in Figure B1. The group then identified important management questions and decisions needed over the next 5 years.

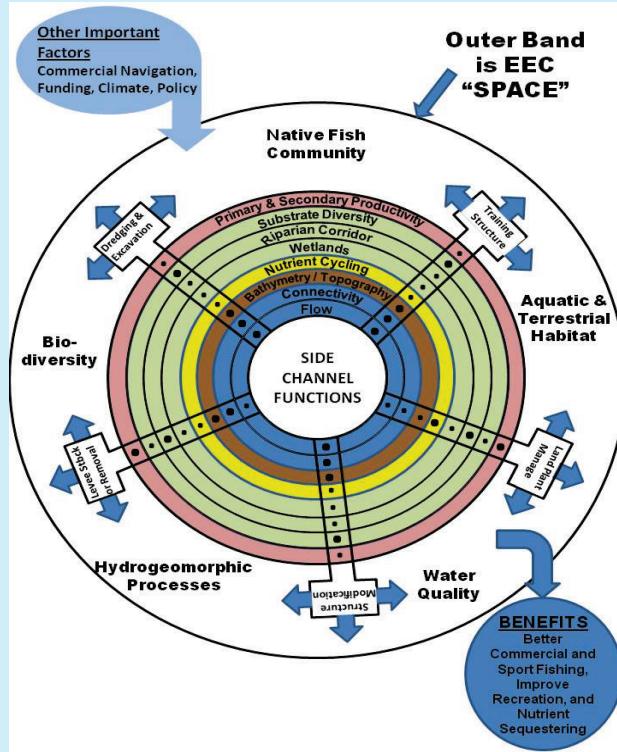
- Possibly reprioritize the list of SC that need work.
- Can a maintenance-free side channel be created/developed?
- Or manage the succession of side channels, providing a good diversity of succession stages throughout a geographical range (or across a “portfolio of SCs”).
- How much connectivity is needed at various river stages?
- Will future navigation water needs affect SC restoration?
- How and where to increase public and private connection to the floodplain?
- Levee setbacks potential – where?
- Can create sandbars with spoil? Where?
- Where could we (or should we) dredge out the sediment plugs on the lower ends of SCs.
- Carefully monitor river response to management changes to determine if (1) natural processes are being restored and (2) differences can be detected at a system level.

EECs whereas the management action “management land plants” minimally (small dots) affects the hydrology EECs. “Other Important Factors” are variables that affect valued ecosystem components that are largely outside of program influence. “Benefits” are socioeconomic values (ecosystem services) provided by implementing management actions on side channels.

As was the case for the Breakout Group A products, the outputs from Breakout Group B also can be reconciled with the existing CM for the UMRS (Lubinski and Barko 2003). The outermost circle intentionally represents the EECs of the existing CM where native fish community and biodiversity are reflected in the “Population” EEC, Aquatic and Terrestrial Habitat is equivalent to the “Habitat” EEC, Hydrogeomorphic Processes is similar to the “Geomorphology,” and “H&H” EECs, and Water Quality is equivalent to the “Biogeochemistry” EEC. The uppermost blue dialogue balloon would be approximately equivalent to the “Drivers” of the existing CM. Unlike the existing CM, the Breakout Group B CM identifies possible benefits that could be achieved through various management actions (lower blue dialogue balloon), although the benefits are not directly associated with a particular management action. In other words, the Breakout Group B CM is compatible with the existing CM but presents an alternative format with greater detail.

Group B (end) – Text Box 4

Figure B1. Group B CM.



The group then proposed spatial boundaries for the CM that extend longitudinally to the unimpounded reach between St. Louis and Cairo and laterally from levee to levee or from levee to bluff. The group acknowledged that there was scientific reason to include connection to the floodplain, but that would extend the CM outside current agency authorization. The components of the CM should include island geomorphology, fish community, side channel geomorphology, sediment, forage, flow, water quality, vegetation, and wildlife.

Finally, the group identified uncertainties associated with the CM and proposed ideas to reduce these uncertainties.

- How do time scales of natural cycles compare to time scales of management decisions?
- How much of a commercial fishery could be supported?
- How much floodplain should be reconnected? What is the relationship between reconnected floodplains and system nutrient cycling? Are acres of floodplain connected a surrogate for nutrient reduction?
- Best floodplain use: corn, wetlands, cottonwoods, other?
- What is the benefit of SC restoration by scale – local, reach, vs. system scale? The group felt uncertainty in benefits increased with increasing spatial scale.
- How much of the biotic diversity in the Mississippi River is due to the presence of SCs?
- Funding to do any of this is an uncertainty.
- How can SC restoration benefit users?
- What are the trade-offs among management decisions environmentally, economically, and socially?
- What are economic causal mechanisms (e.g., does increased recreational fishing result from increased fish abundance or improved access)?

The sunburst visual representation is comprehensive and intuitive to some audiences. The construct developed by Breakout Group B to semiquantitatively accumulate ecological processes into ecological functions also is an effective way to communicate how different management actions affect ecosystem functions and processes to both lay and scientific audiences. For lay audiences, scientific charts and graphs are often confusing or incomprehensible whereas the Figure B1 may be more intuitive and conveys a very large amount of planning and scientific information in a simple format. For science audiences, the semiquantitative representation of management actions and how they affect ecosystem process is conducive to generate hypotheses. The size of each dot associated with each management action is the best guess of the planning group as to the expected benefits and impacts of a management action. That is, the size of each dot is a testable hypothesis that can be evaluated with a well-conceived monitoring program as part of AEAM. Further, the connection of ecosystem function with ecosystem process is the foundation for building a computational model of sufficient accuracy, realism, and precision to effectively evaluate alternative management actions. In the hands of an experienced modeler, the information in Figure B1 is a good model planning aid to identify state variables and help determine model complexity and spatial and temporal resolutions.

The primary message from Breakout Group B complemented the primary message from Breakout Group A because it emphasized the importance of extending the FUIGA to consider processes. The last connection is critical to science-based planning because empirical science is typically performed at the process scale (i.e., the scale of monitoring and the scale of the functional unit within the FUIGA). Therefore, only after the functional unit level of hierarchical organization has been addressed can planners move to the ecosystem function level of organization or higher levels if they intend to use a science-based approach. Process information can then be accumulated to higher hierarchical levels where functions are quantified to support an ecosystem services approach (i.e., monetize ecosystem functions to compare alternatives) or a reference condition analysis (i.e., contrast ecosystem functions of competing alternatives among themselves and to the functions of a desired future system condition). Importantly, the extensive discussion supporting the importance of scale in the section describing the FUIGA also applies to this section.

The recognition that ecosystem process is important in addition to ecosystem function is critical for the learning phase of AEAM. Restricting AEAM focus primarily to function, recognizing that functions are typically associated with natural (water quality) or living resource (sport fishes) categories, will work only if a management action is successful. If a management action is unsuccessful, then function monitoring by itself will likely not inform the next round of decision making because all that will be learned is that the management action did not work. Process-level information is needed to understand why a particular management action is not successful and to redirect management action in a more positive direction.

The CM of Breakout Group B is useful as a communications device and as a method to list benefits and impacts in a general way. However, the starburst format of Figure B1 is not conducive to a mathematically rigorous accumulation of benefits or summarization of impacts. The starburst format is inherently inflexible in bookkeeping context because each radial array begins (see “side channels” at the core of Figure B1) and ends (see outer band of EECs in Figure B1) in broad, overlapping categories which prohibit quantitative analysis of specific endpoints. Converting the starburst format into a spreadsheet (matrix) format expands its utility because the rows and columns of a spreadsheet are more conducive to subsetting, summarization, and accumulation. In Table 3, the essential ecosystem characteristic “Habitat” has been decomposed into several major-target taxonomic groupings. These groupings can be scored by comparing the percent change in habitat relative to a reference condition to obtain an estimate of a habitat benefit associated with a specific alternative. Additionally, a spreadsheet format allows each function to be described by its constituent processes or taxonomic groups or to link processes across multiple functions. This level of detail cannot be easily obtained using the starburst format. However, in a matrix format the simple elegance of the starburst format as a communication tool is lost. It is recommended that the starburst format may be a useful construct to begin the process of coupling essential ecosystem characteristics, ecosystem functions, ecosystem processes, and benefits into an internally consistent and meaningful construct. This usefulness may be particularly pronounced for lay audiences or mixed audiences. Once complete, the starburst can then be reformatted as a matrix to obtain another level of detail useful for developing computational modeling strategies, defining monitoring plans to implement AEAM, or developing a scoring system based on reference condition concepts.

Table 3. Simple example of Figure B1 reformatted as a matrix using the habitat EEC. Note that considerably more decision-making information can be contained in the matrix than in the sunburst figure but at the cost of simplicity of presentation and intuitiveness.

Change in Habitat as a Percent Relative to a Reference Condition for “Aquatic and Terrestrial Habitat” of Different Animal Groups*					
Resident Fish	% change	Migratory Fish	% change	Birds	% change
Largemouth bass	-6	Blue catfish	-10	Puddle ducks	-5
Bluegill	+20	Sturgeon	-20	Wading birds	-10
Walleye	-2	Paddlefish	+35	Raptors	0
Total relative habitat change score for Alternative A	+12		+5		-15

* All numbers are for illustrative purposes only.

Breakout Group C: “Influence Effects” generalized CM

Breakout Group C prepared a CM for side channel restoration that was both simple and general (see Text Boxes 5 and 6). Their product could be considered an “influence effects” CM because they were primarily interested in describing how different issues encountered during the planning process, from rigorous scientific uncertainties to social dimensions and economics, would influence one another and therefore affect the efficiency of side channel restoration planning. Their CM could be considered a relational map of the issues that have to be considered during project planning.

Although listed as the third CM in this proceedings, this CM (or one very much like it) should probably be considered as a starting point for CM construction because of its generality and broadness.

Breakout Group C’s CM also was sufficiently broad that it could incorporate the more detailed CMs developed by Breakout Groups A and B (Figure 3). Importantly, Breakout Group C’s CM does not require a scale specification allowing it to be applied at a single scale, several scales, or iteratively at a hierarchy of scales (as listed in Table 2). Selection of scales should be related to the inherent scaling of the EECs considered most critical. For example, functional units scaled to wading birds may differ considerably from functional units scaled to bluegill habitat. Alternatively, functional units may be scaled to physical or chemical EECs thought to be important to the habitat of target biota. In this case, scaling should be related to physical or chemical process variables. Once selected, then one or more scales could

be used to parameterize the FUIGA application. An iterative application of FUIGA across a range of scales could generate a detailed and comprehensive comparison among a reference condition and a range of alternatives. Analysis of the results of the FUIGA should identify the most substantial differences among one or more reference conditions and a range of alternatives (including the no-action alternative). These differences would then become the criteria (i.e., necessary changes in EECs) to guide restoration action. By going through the FUIGA process, a PDT would also be able to relate the drivers to the potential magnitude of various management actions to ensure that management action would exceed natural variability. For example, climate change may result in hydrologic variability that might overwhelm the benefits expected from relatively small elevation changes obtained through water level management.

Group C – Text Box 5 (continued)

This group started with fundamental questions about and values of side channel restoration:

- What functions can side channels restore or enhance?
 - Habitat for native fishes only or also for
 - threatened and endangered species?
 - mammals, herptiles, and birds?
 - recreational values?
 - What other functions are missing or degraded that side channels can restore?
 - How can the cumulative benefit of side channel restoration be assessed singly or as a system?
- What is a reference for side channel structure and function?
 - Historical side channels?
 - Is there enough quantitative information?
 - Is a historical reference relevant to contemporary conditions?
 - Should designs target habitats of specific species?
 - Should designs be based on ecological theory or simple concepts like maximizing habitat diversity?
- How linked are functions of main and side channels?
 - Can a side channel function if the main channel does not?
 - Can the main channel function without side channels?
 - Are side channels necessary, or can their functions be designed into main channel restoration?
- Are fundamental barriers to side channel restoration surmountable?
 - Land availability constraint.
 - Do-no-harm to navigation constraint.
 - Institutional and funding constraints.

Group C – Text Box 5 (concluded)

Next, this group discussed properties of a CM necessary for planning side channels. They decided the CM should be based on a spatial unit concept because unit-based data can be analyzed to address lateral and longitudinal spatial variations and accumulated to assess system-wide effects. They recognized two main types of side channels, flow-through and backwater, and that there might be an optimum spatial distribution of these along the river. They also decided that the CM should be hierarchical, with layers representing physical/chemical processes, biologically informed templates of habitat, and biological responses. Within the biological response layer, they recognized the need to consider multiple classes of response categories to capture trade-offs including native biota, non-native biota, and human costs/benefits.

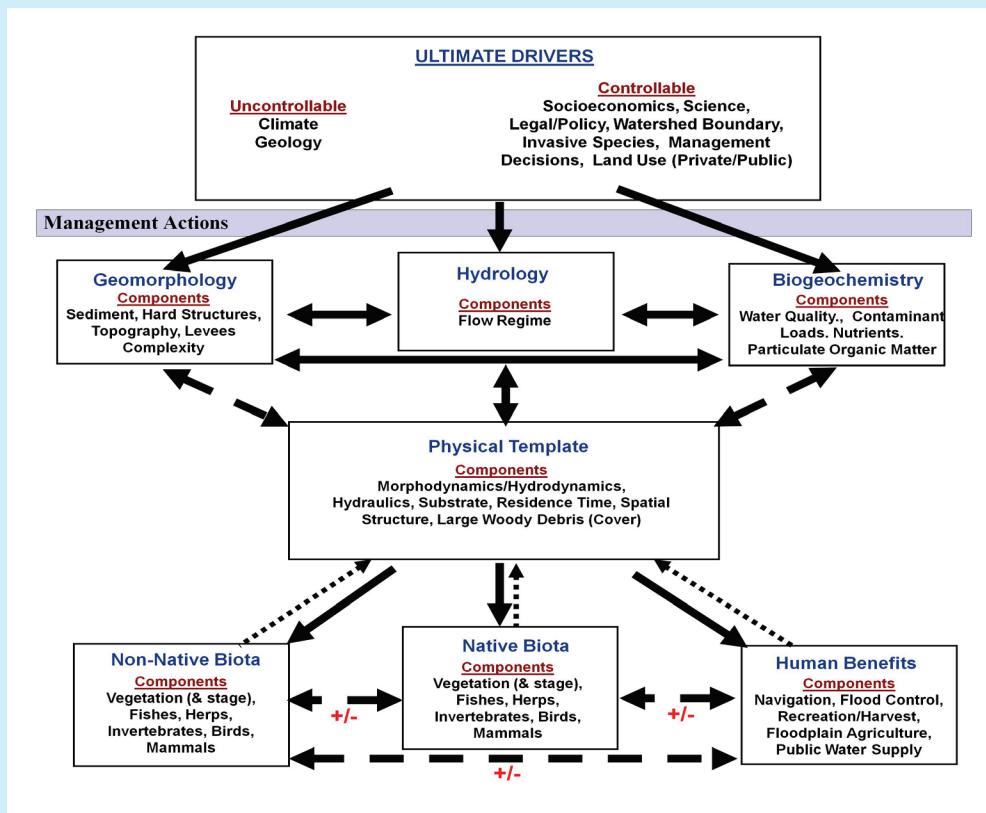
At a finer level resolution, the group considered possible ecosystem services of side channels. They consolidated their exhaustive list into groups of functions that could apply to many taxa:

- Support healthy food chains: geochemical and energy processing, primary production, and secondary production.
- Create migration pathways that minimize energy expenditure and maximize food acquisition.
- Restore reproductive potential – including provision of bare sediment for vegetation colonization.
- Provide rearing and growing habitats for early life stages with low predation risk and high food production.
- Provide foraging and growing habitats for adults.

The product from Breakout Group B could be considered an expansion of the EECs and “Human Benefits” component of the Breakout Group C CM. The Breakout Group C CM can be altered to capture the likely effects of specific management actions (e.g., land plant management vs. dredging and excavation in Figure B1) by replacing generic quantities in the EECs with specific descriptions or quantities. For example, dredging would directly affect the Geomorphology EEC which would interact with existing flow regime (Hydrology EEC) to create a new spatial/temporal distribution of depth and velocity in the Physical Template EEC. The strength of effects and processes are depicted as the arrows in the CM. Similar examples of CM application are shown in Jacobson and Berkley (2011). Once a generalized CM like that of Breakout Group C is developed for a specific action, then it can be transformed into a tabular accounting sheet using ideas from the Breakout Group B CM. The specificity can take one of two forms. For a scientific audience, a matrix format would likely be better because effects can be quantified and accumulated more easily. However, for a lay audience, the original sunburst format may be better because it is intuitive and comprehensive.

Group C (end) – Text Box 6 (continued)

Figure C1. Group C “Influence Effects” CM. Lines represent hypothesized strength of effect: heavy, solid = strong; heavy, dashed = moderate; and light, dashed = light with the +/- symbol indicating that the effect can be positive or negative for native ecosystems. Arrows are double headed when the effect is two-way at the same level. Parallel arrows with opposite orientation indicate two-way effects at different levels.



The group then evaluated the evolving hierarchical CM (above) to determine if these functions were evident. They concluded that they were represented in the hierarchical layer described above as “biologically informed measures of habitat.” This conclusion led to discussions of monitoring and assessment that raised questions such as the following:

- What were optimum indicators to cost effectively evaluate various levels in the hierarchy?
- How should investment in monitoring be partitioned among chemical and physical process, habitat, and biotic indicators?
- Can keystone species be defined so that their presence or absence would be a powerful indicator of side channel value?

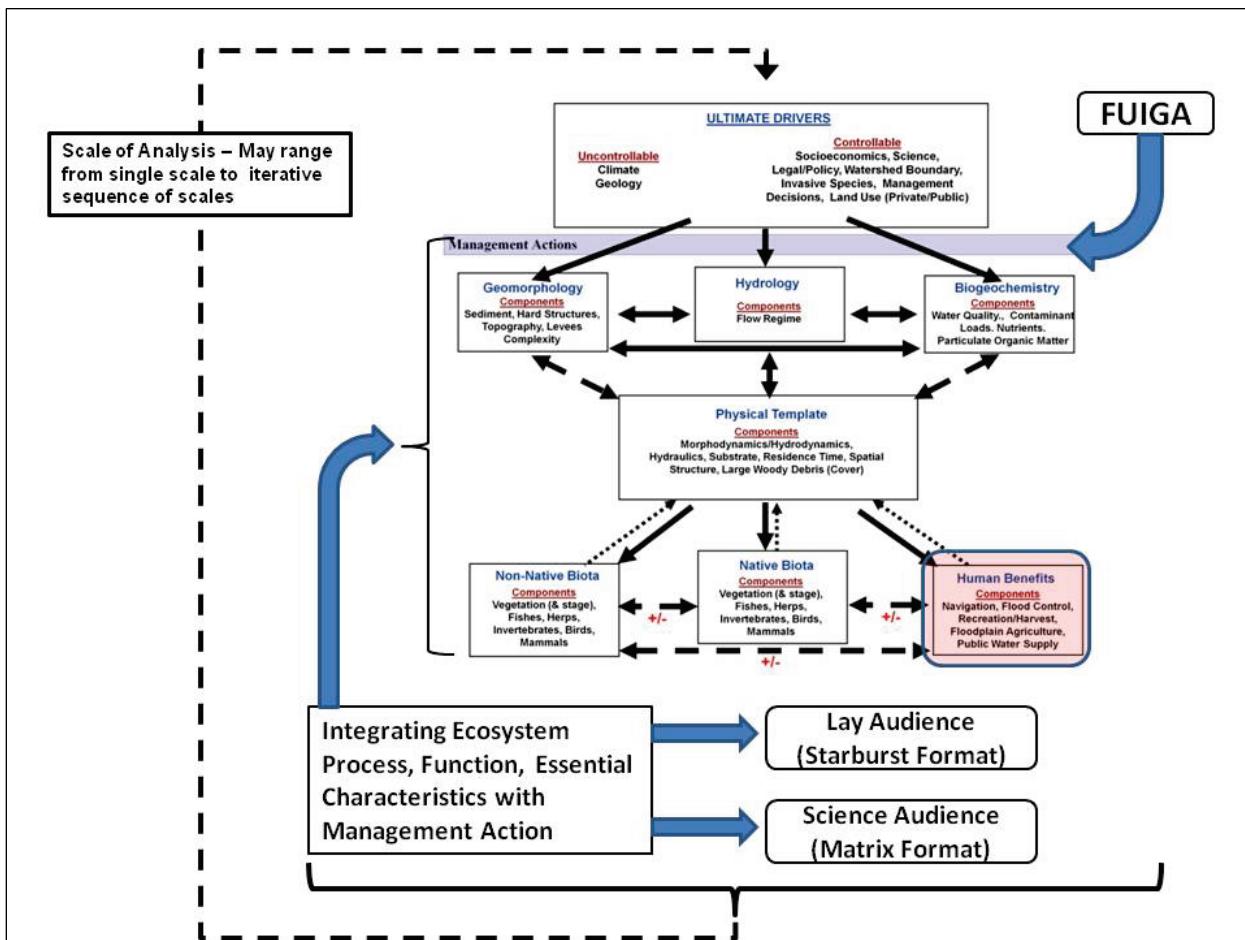
The last bullet generated further discussion on appropriate target species. For example, should side channel design criteria be focused on the reproduction and survival of an endangered species such as pallid sturgeon or would paddlefish or catfish be better indicator species?

Group C (end) – Text Box 6 (concluded)

At the end, discussions turned to the lingering questions about appropriate reference conditions. The group decided that historical data were incomplete and possibly irrelevant under modern constraints. The Marquette side channel was suggested as an example of the best attainable condition. The group determined that it would be useful to perform a gradient study to characterize physical, chemical, and biological indicators along a range of side channels, from low-functioning ones to the best (Marquette). Notably, an informed minority held that none of the side channels functioned well enough to be used as a best-attainable reference condition.

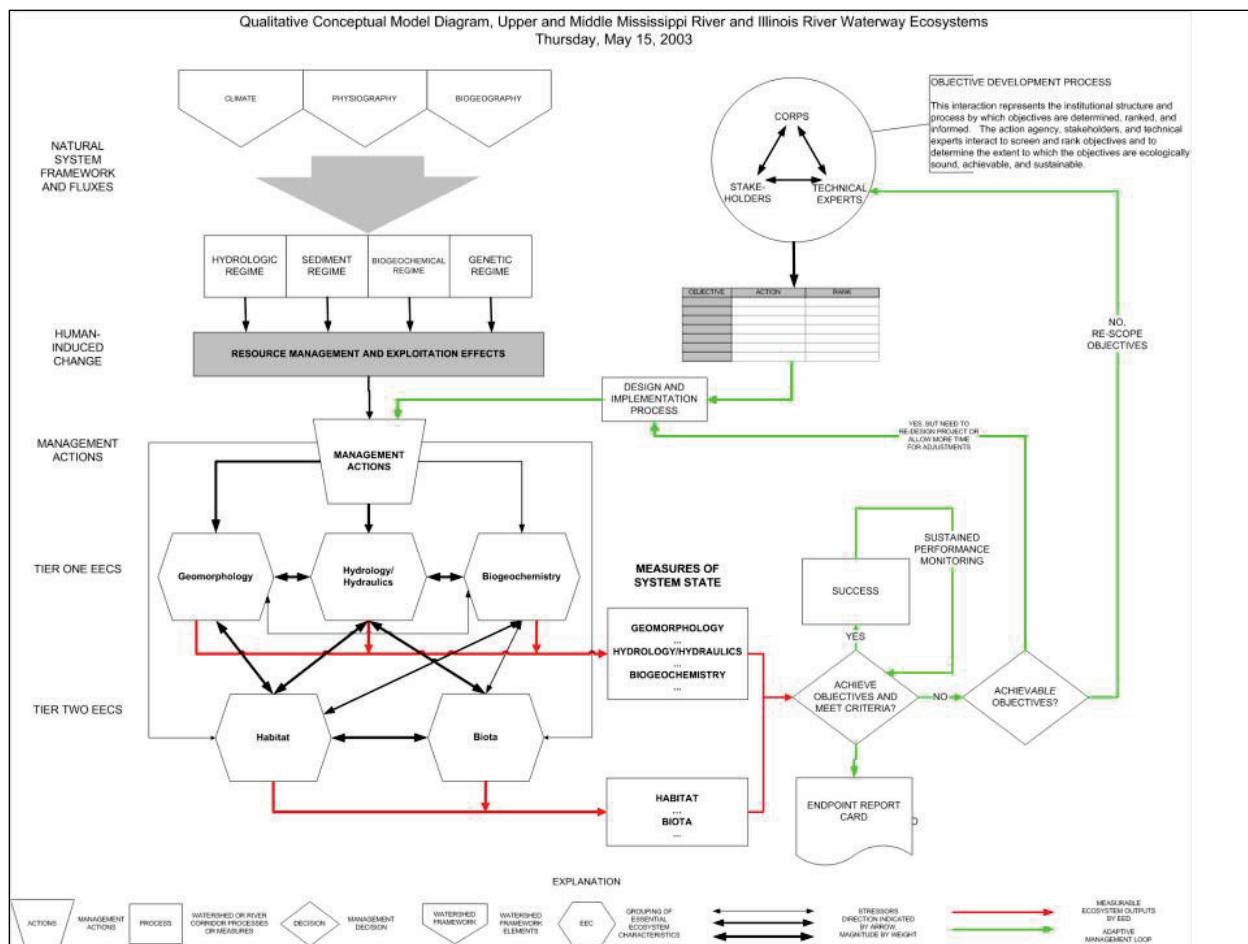
The group agreed that creating a CM was useful for focusing and organizing thought about how side channels function. The CM exercise also helped identify data gaps and provided a roadmap toward a design, monitoring, and assessment program.

Figure 3. Merging the three CMs created by the three Breakout Groups. Breakout Group A created an approach to filter project-scale management actions to system-level ecosystem needs. Breakout Group C created a basic CM structure that broadly identifies elements of ecosystem management that planners should consider. Breakout Group B expanded on the essential ecosystem characteristics of the system (bracketed), (with the exception of the “Human Benefits” balloon highlighted in red) for either a lay or scientific audience.



Breakout Group C's CM for side channels was consistent with the CM crafted by an NESP Science Panel (SP) (Lubinski and Barko 2003) for environmental management of the UMRS (Figure 4). The NESP CM is more comprehensive because it has to address all possible management actions, not just side channels, and it was crafted primarily by an academic/scientific panel with attendant strengths and weaknesses. For example, the NESP SP CM barely fit on one page and required extensive description and indoctrination to understand it and use it efficiently. In contrast, the workshop breakout groups' participants were composed primarily of agency staff and stakeholders that would participate in the PDTs that would perform the necessary planning for side channel restoration. As a consequence, the CMs developed by the breakout groups were more attuned to the planning needs of interagency PDTs working on a specific restoration category than a scientific group trying to develop a CM that could be used as a planning aid for all types of potential management actions. The Breakout Group C CM would be much more easily implemented as a planning aid than the NESP SP CM. The line styles reflect hypothesized strength of effect: heavy, solid = strong; heavy, dashed = medium; light, dashed = light. The symbol +/- indicates that effects can be positive or negative for native ecosystems. Arrows are double headed when effect is two-way at the same level. Parallel arrows with opposite orientation indicate two-way effect at different levels. Encouragingly, the existing CM and the CMs created by the breakout groups are compatible and not exclusionary. They simply each represent slightly different perspectives of the diverse group of creators.

Figure 4. Existing UMRS generalized CM (Lubinski and Barko 2003). This CM can be contrasted to the CM developed by Breakout Group B (Figure B1) or the integrated CM shown in Figure 3 developed by merging the CMs created by the three breakout groups.



5 Workshop Conclusions

The combined products from Breakout Groups A and B led to an integrated, hierarchical framework that spanned fine-scale ecological process description to system-scale assessment of ecological function. Breakout Group C developed a more conventional CM that organized technical elements of side channel restoration into a framework and therefore provided a structure that could contextualize the products of Breakout Groups A and B. While scale was not explicit in the formulation, it is clear that the Group C CM could be applied at a wide range of spatial and temporal scales. In many respects, their CM was similar to the CM developed by the NESP Science Panel (Lubinski and Barko 2003). This similarity is welcome because it suggests a commonality of thought within the region about how best to contextualize restoration planning. The advantage of the CM developed by Group C is that it displays system organization at the essential ecosystem characteristic level, identifies important drivers of the system (e.g., climate) places potential management actions into a system-level context scientifically, socially, economically, and institutionally.

The workshop was organized under the premise that the individual breakout groups would each develop a CM that would be a variation on a theme and that the organizers would be able to meld the separate products into a single *consensus* CM. Surprisingly, each breakout group developed a unique CM that had value as a standalone product that should be considered on its own merits. Although each CM was different, they were all compatible if viewed from a broad perspective. It was concluded that each breakout group cut a separate slice through a complex, multidimensional environmental and institutional reality. Therefore, a perfect CM (i.e., a *right* CM) cannot exist, but rather each project will be optimally planned using a unique slice determined by its own reality. In fact, CMs may follow Levin's thesis for population models (described in Odenbaugh 2003)—CMs cannot simultaneously optimize generality, realism, and accuracy; only two of these functions can be optimized for any planning activity. For example, the starburst CM of Breakout Group B emphasizes generality and realism but at the expense of accuracy; whereas, the matrix embodiment of their CM emphasizes accuracy and realism but at the expense of generality. For this workshop, the three breakout groups each formulated their own distinct CM that was neither better nor worse than any other groups' CM but only reflected their

individual disciplines, experiences, and views on restoration planning as well as their group's implementation of Levin's thesis. Likely, there exist additional CMs not identified by any of the three breakout groups attending the workshop that would also be useful and compatible with the three CMs described herein.

The conclusion is that it is useful to be aware of different CMs and their relative strengths and weaknesses, but that over reliance on a cookbook CM would probably interfere with efficient planning rather than be conducive to efficient planning. Together, the integrated, three CMs create an overall framework to allow planners to move sequentially through a hierarchy of spatial scales from the system level at the largest scale down to the functional unit at the smallest hierarchical scale. The framework can be used for multiple purposes: to assess existing conditions, to determine opportunities for restoration, and to employ the reference condition concept to prioritize alternative management actions. Moreover, the framework is generally consistent with the water resources decision-making process.

6 Next Steps

It is important to continue developing interrelated side channel CMs that each meets different planning challenges. That is, a family of CMs should be developed that trade off between accuracy and generality at different scales of application, but all of which optimize realism to ensure the scientific foundation of restoration planning. This approach also builds on the workshop finding that there is no single *correct* CM. The future use of these CMs will systematically organize restoration concepts, crystallize environmental issues, and therefore more closely link management actions with ecological response. In addition, these CMs will improve the effectiveness of the dialogue among planners, stakeholders, partners, and the public as terms and concepts become more familiar.

Participants fully realized that important biological disciplines with a vested interest in MMR ecology and restoration were not present during the workshop: forestry, other biological/taxonomic groups, and water quality/limnology expertise. The recommendation is that future workshops be held that include disciplines that were absent or underrepresented in this workshop.

Once all the natural resources stakeholders and partners are represented, or reasonably so, the MMR partnership should be introduced to the concept of a decision tree (as part of a decision analysis exercise) to help identify a strategy (or strategies) to determine the key uncertainties that must be understood to begin a successful MMR side channel restoration program. Decision trees (Schultz et al. 2010) are important in modeling possible consequences of chance outcomes that ultimately affect resource costs and restoration program effectiveness. Furthermore, decision trees can be used in a descriptive way to estimate conditional probabilities of uncertainties. The real work of AEAM begins after this point:

- identify model analysis studies to estimate uncertainties that affect forecast accuracy
- develop monitoring programs to provide important data to reduce the uncertainties identified above for robust decision making
- develop a simulation framework to accurately forecast effects of management actions
- select a reference (or ideal) river condition
- develop a protocol for environmental benefits analysis.

Once the CM's developed from this workshop are fine tuned with additional input from other stakeholders, then the language and terms used to describe and assess the existing system can be translated into a computational model and/or a simulation framework. Descriptive models of the linkage between the functional channel set (ecosystem functions) and the functional unit (ecosystem processes) must be created to structure an inventory phase. This linkage is critical to development of a quantitative planning tool for the MMR. These steps ensure that development of a strong program-level rationale that connects monitoring, forecast simulation, analysis, and decision making. As stated earlier in this report, the functional units may represent ecosystem processes operating within the system, and the frequency and distribution of the functional units can form the basis for a reference condition for the MMR.

The FUIGA which evolved from Breakout Group A may form the basis for a future discussion about an ideal condition (the Best Achievable Condition sensu Nestler et al. 2010) for the MMR and its side channels. The next logical step would be to elevate the ideal condition into a reference condition analysis. Important ecosystem functions embedded in the ideal or reference condition form the basis to compare alternative, forecasted reference conditions that would initiate the tenets of AEAM and the process of reducing uncertainties about ecosystem processes, ultimately to evaluate alternative management actions. Process-level information from a carefully considered monitoring plan will be required to understand the results of management action in a scientific context and will set the direction for increasing the success of future management actions.

The final step that was recommended as an outgrowth of the workshop is to develop the protocols for a comprehensive environmental benefits analysis. It is anticipated that the AEAM process will identify reasonable restoration alternatives. Environmental benefits analysis will then help decision makers select actions that best balance cost versus restoration progress for each alternative. The environmental benefits analysis will be best performed using reference condition concepts. Using these concepts, alternatives can be compared to one or more reference conditions including the desired future condition. Restoration planning can then be performed at project- through system-level scales through judicious use of multiscale reference conditions.

References

Barko, V. A., and D. P. Herzog. 2003. Relationships among side channels, fish assemblages, and environmental gradients in the unimpounded Upper Mississippi River. *Journal of Freshwater Ecology* 18(3):377–382.

Brinson, M. M., F. R. Hauer, L. C. Lee, W. L. Nutter, R. D. Rheinhardt, R. D. Smith, and D. Whigham. 1995. *A guidebook for application of hydrogeomorphic assessments to riverine wetlands*. Technical Report WRP-DE-11. Vicksburg, MS: U.S. Army Engineer Waterways Experiment Station.

Ebersole, J. L., W. J. Liss, and C. A. Frissell. 1997. Restoration of stream habitats in the western United States: Restoration as a re-expression of habitat capacity. *Environmental Management* 21:1–14.

Frissell, C. A., W. J. Liss, R. K. Nawa, R. E. Gresswell, and J. L. Ebersole. 1997. Measuring the failure of salmon management. In *Pacific Salmon and Their Ecosystems: Status and Future Options*, ed. D. J. Stouder, P. A. Bisson, and R. J. Naiman, 411–444. New York: Chapman and Hall.

Galat, D. L., J. W. Barko, S. M. Bartell, M. Davis, B. L. Johnson, K. S. Lubinski, J. M. Nestler, and D. B. Wilcox. 2007. *Environmental science panel report: Establishing system-wide goals and objectives for the upper Mississippi River System*. Upper Mississippi River System Navigation and Ecosystem Sustainability Program Environmental Report 6. U.S. Army Corps of Engineers: Rock Island, St. Louis, and St. Paul Districts.

Gregory, R., and G. Long. 2009. Using structured decision making to help implement a precautionary approach to endangered species management. *Risk Analysis* 29:518–532.

Harwell, M. A., V. Meyers, T. Young, A. Bartuska, N. Grassman, J. H. Gentile, C. C. Harwell, S. Appelbaum, J. Barko, B. Causey, C. Johnson, A. McLean, R. Smola, P. Tamplet, and S. Tosini. 1999. A framework for an ecosystem integrity report card. *BioSciences* 49(7):543–556.

Jacobson, R. B., and J. Berkley. 2011. Conceptualizing and communicating ecological river restoration. In *Stream Restoration in Dynamic Fluvial Systems: Scientific Approaches, Analyses and Tools: AGU Geophysical Monograph 194*, ed. A. Simon, S. Bennet, and J. Castro, 9–28. Washington, DC: American Geophysical Union.

King, A. J., K. A. Ward, P. O'Connor, D. Green, Z. Tonkin, and J. Mahoney. 2010. Adaptive management of an environmental watering event to enhance native fish spawning and recruitment. *Freshwater Biology* 55:17–31.

Lindenmayer, D. B., and G. E. Likens. 2009. Adaptive monitoring: A new paradigm for long-term research and monitoring. *Trends in Ecology and Evolution* 24:482–486.

Linkov, I., F. K. Satterstrom, G. Kiker, C. Batchelor, T. Bridges, and E. Ferguson. 2006. From comparative risk assessment to multi-criteria decision analysis and adaptive management: Recent developments and applications. *Environment International* 32:1072–1093.

Lubinski, K., and J. Barko. 2003. *Upper Mississippi River – Illinois Waterway System navigation feasibility study: Environmental science panel report*. U.S. Army Engineer Districts: Rock Island, Rock Island, IL; St. Louis, St. Louis, MO, and St. Paul, St. Paul, MN.

Lyons, J. E., M. C. Runge, H. P. Laskowski, and W. L. Kendall. 2008. Monitoring in the context of structured decision-making and adaptive management. *Journal of Wildlife Management* 72:1683–1692.

McCain, K. N. S., J. W. Ridings, Q. Phelps, and R. A. Hrabik. 2011. Population trends of flathead catfish, channel catfish, and blue catfish in impounded and unimpounded reaches of the Upper Mississippi River (1993–2007). In *Conservation, Ecology, and Management of Catfish: The Second International Symposium*, ed. P. H. Michael and V. H. Travnichek, 141–154. American Fisheries Society, Symposium 77, Bethesda, Maryland.

McFadden, J. E., T. L. Hiller, and A. J. Tyre. 2011. Evaluating the efficacy of adaptive management approaches: Is there a formula for success? *Journal of Environmental Management* 92:1354–1359.

Millennium Ecosystem Assessment. 2005. *Ecosystems and human well-being: Synthesis*. Washington, DC: Island Press. ISBN: 9781597260404

National Research Council. 2004. *Adaptive management for water resources planning*. Washington, DC: The National Academies Press.

Nestler, J. M., C. H. Theiling, K. Lubinski, and D. L. Smith. 2010. Reference condition approach to restoration planning. *River Research and Applications* 26(10):1199–1219. Article first published online: 5 Jan 2010. DOI: 10.1002/rra.1330

Nestler, J. M., P. Pompeu, R. A. Goodwin, D. L. Smith, L. Silva, C. R. M. Baigún, and N. O. Oldani. 2011. The river machine: A template for fish movement and habitat, fluvial geomorphology, fluid dynamics, and biogeochemical cycling. *River Research and Application* 28(4):490–503. (wileyonlinelibrary.com) DOI: 10.1002/rra.1567; (wileyonlinelibrary.com) DOI: 10.1002/rra.1567

Odenbaugh, J. 2003. Complex systems, trade-offs, and theoretical population biology: Richard Levin's "Strategy of Model Building in Population Biology" revisited. *Philosophy of Science* 70(5):1496–1507.

Schultz, M. T., K. N. Mitchell, B. K. Harper, and T. S. Bridges. 2010. *Decision-making under uncertainty*. ERDC TR-10-12. Vicksburg, MS: U.S. Army Engineer Research and Development Center.
<http://el.erdc.usace.army.mil/elpubs/pdf/tr10-12.pdf>

Smith, R. D., A. A. Ammann, C. Bartoldus, and M. M. Brinson. 1995. *An approach for assessing wetland functions using hydrogeomorphic classification, reference wetlands, and functional indices*. Technical Report WRP-DE-9. Vicksburg, MS: U.S. Army Engineer Waterways Experiment Station.

Society for Ecological Restoration International Science & Policy Working Group. 2004. *The SER international primer on ecological restoration*. Tucson: Society for Ecological Restoration International. (www.ser.org)

Theiling, C. H., and J. M. Nestler. 2010. River stage response to alteration of Upper Mississippi River channels, floodplains, and watersheds. *Hydrobiologia* 640:17–47. DOI 10.1007/s10750-009-0066-5

Thoms, M. C., and M. Parsons. 2002. Eco-geomorphology: An interdisciplinary approach to river science. In *The Structure, Function, and Management Implications of Fluvial Sedimentary Systems*. Proceedings of an international symposium held at Alice Springs, Australia, September 2002. IAHS Publ. no. 276.

U.S. Army Corps of Engineers. 2001. Middle Mississippi River side channel vision. *Design Memorandum No. 24, Avoid and Minimize Measures 2000 Progress Report. Melvin Price Locks and Dam Mississippi River – Missouri and Illinois*. Appendix I. St. Louis, MO: U.S. Army Engineering District, St. Louis, MO.

U.S. Army Corps of Engineers. 2011. *Upper Mississippi River system ecosystem restoration objectives 2009*. U.S. Army Corps of Engineers: St. Paul, Rock Island, and St. Louis Districts, Rock Island, IL.

U.S. Fish and Wildlife Service. 1980. *Ecological services manual: Habitat evaluation procedures (102 ESM)*. Washington, DC: Division of Ecological Services, U.S. Fish and Wildlife Service, Department of the Interior.

Walters, C. J., and C. S. Holling. 1990. Large-scale management experiments: Learning by doing. *Ecology* 71:2060–2068.

Williams, B. K., R. C. Szaro, and C. D. Shapiro. 2007. *Adaptive management. The U. S. Department of the Interior technical guide*. Washington, DC: U.S. Department of the Interior.

Williams, B. K. 2011a. Adaptive management of natural resources - framework and issues. *Journal of Environmental Management* 92:1346–1353.

Williams, B. K. 2011b. Passive and active adaptive management: Approaches and an example. *Journal of Environmental Management* 92:1371–1378.

Appendix A: Attendee List

Ken Cook	St. Louis District	314-331-8498	kenneth.m.cook@usace.army.mil
David Ostendorf	MO Dept Conservation	573-243-2659	david.ostendorf@mdc.mo.gov
Dawn Henderson	MO Dept Conservation	573-243-2659	dawn.henderson@mdc.mo.gov
Frank Nelson	MO Dept Conservation	573-243-2659 x-22	frank.nelson@mdc.mo.gov
David Galat	Missouri Coop Unit	573-882-9426	galatd@missouri.edu
Jon Hendrickson	St. Paul District	651-290-5634	jon.s.hendrickson@usace.army.mil
Jason Crites	MO Dept Conservation	573-243-2659 x-2	jason.crites@mdc.mo.gov
Joe Ridings	MO Dept Conservation	Please add	joseph.ridings@mdc.mo.gov
Brian Johnson	St. Louis District	314-331-8146	brian.l.johnson@usace.army.mil
Joyce Collins	Fish & Wildlife Service	Please add	Joyce_Collins@fws.gov
Kat McCain	MO Dept Conservation	573-243-2659 x-26	kathryn.mccain@mdc.mo.gov
Thomas Keevin	St. Louis District	314-331-8462	thomas.m.keevin@usace.army.mil
Larry Weber	University of Iowa	319-335-5597	larry-weber@uiowa.edu
Mark Boone	MO Dept Conservation	573-290-5734	mark.boone@mdc.mo.gov
Matt Mangan	Fish & Wildlife Service	Please add	Matthew_Mangan@fws.gov
Mike Davis	MN Dept. Nat. Resources	651-345-3331 x-227	mike.davis@dnr.state.mn.us
John Nestler	Engineer R&D Center	601-634-2720	john.m.nestler@usace.army.mil
Bob Hrabik	MO Dept Conservation	573-243-2659 x-21	robert.hrabik@mdc.mo.gov
Butch Atwood	Illinois Dept Nat Res	618-664-2330	butch.atwood@illinois.gov

Appendix B: Consolidated Questions from Scoping Meeting

Philosophical and overarching points

- What defines a large river? What are large river processes separate from a small- or medium-sized river? How could side channels support these large river processes?
- What would successful side channel restoration look like? Is it important to understand the natural river to better design side channels?
- What are known challenges and uncertainties of side channel construction and management that if addressed, could make them a more effective and scientifically defensible environmental quality management tool?
- What is a reasonable goal (broad) for side channel restoration? What are reasonable objectives (more specific)?
- What is the importance of patterns in time (successional state, seasonally connected) and space (e.g., mid versus upper river side channels, proximity to a dike field, wetland, or island tip) in side channel functioning? Would ordination of existing side channels be a useful activity?
- How could side channel construction, rehabilitation, and maintenance be managed to optimally contribute to the learning phase of AM?
- How important are terrestrial processes to the river ecosystem?
- What resource categories should be included: migratory fish, sport fish, mussels, macro invertebrates, neotropical migrants, water fowl, terrestrial game species?

More-specific design or operational points

- How are side channels hydraulically different than main channels? Should they be? What is the primary purpose of side channels—provide seasonal/life stage specific hydraulic habitat? Material processing?
- How much (absolute or proportional) flow should enter into a side channel for maximum benefit without interfering with navigation? With interfering with navigation?
- Should side channels be considered static structures (like a wing dike) or dynamic structures (like a flood plain lake)?

- Should upstream and downstream closing structures be adjustable or operate?
- How important is the spatial setting in side channel function (e.g., how close are they to flood plain lakes, levees, wetlands, wing dikes, etc.)? How close should side channels be to these features for maximum benefit?
- How could advantage be taken of the existing sediment transport regime and flow pattern to maintain side channels or *reset* them in a successional context? Could newer generation closing structures be designed?
- Could native species vs. invasive species be managed for using side channels?
- How important is native aquatic vegetation in side channels?
- How diverse should side channel designs be? One-size-fits-all or should they consider a portfolio of structures of differing sizes, designs, and ages?
- Should side channel restoration mean restoration of historical structures and functions?
- What supplementary features should be considered along with side channels (e.g., large woody material, artificial riffles, hard points, shoreline protection)?

Appendix C: Agenda

WORKSHOP: DEVELOP A CONCEPTUAL MODEL AND DECISION TREE DESCRIBING THE ROLE OF SIDE CHANNEL CONSTRUCTION AND REHABILITATION IN MISSISSIPPI RIVER RESTORATION

**10–14 January 2011
Cape Girardeau, MO**

Workshop background

From the 11–12 June 2009, members of the NESP Science Panel (SP) and Regional Support Team (RST) participated in the River Resources Action Team (RRAT) Annual Boat Trip to see firsthand some of the environmental activities of the Corps of Engineers in the middle (unimpounded) river. A major feature of the trip was inspection of a number of side channels along the river as well as presentations by scientists and managers working on associated environmental studies. The inspections and presentations led to subsequent discussions among the presenters (primarily Bob Hrabik of the Open Rivers and Wetlands Field Station, Missouri Department of Conservation) and several members of the SP (David Galat, John Nestler, and Larry Weber) and RST (Ken Cook). Early in the discussions, a meeting was proposed to continue and focus the discussions that began with the RRAT Boat Trip. Over a period of 6 months, the initial motivation for a meeting, driven by scientific curiosity and collegiality developed during the RRAT, converged with the broader science interests of the SP and RST to build scientific frameworks that directly support NESP system-level planning. This convergence of motivations led to a 20–21 January 2010 scoping meeting held in Cape Girardeau, MO, at the Missouri Department of Conservation Regional Office in Jackson, MO, attended by 19 individuals representing academia, Federal agencies, and state agencies (Appendix A). During the workshop, attendees who have been involved with side channel restoration for a substantial period of time reminded the group that considerable thought and planning had been invested in the existing concepts underpinning side channel management. However, those engaged in the initial discussion acknowledged that an expanded forum could elevate the scientific foundation for side channels as a localized management tool to a system-level tool that could potentially contribute to the sustainability of the upper and middle Mississippi River.

The following general conclusions coalesced during the workshop and from discussions held both before and after the workshop:

- Side channels represent one of the few, potentially effective management actions for restoration in the middle river because levees typically bound the main channel and reduce the effectiveness or physically eliminate many other restoration actions (e.g., island building and reconnecting to the floodplain).
- Side channels are also a common feature of the upper impounded river, but because the river is less levied, they are considered one of a suite of restoration actions.
- In the middle river, side channel construction is typically associated with either a bend way cutoff or a break in a dike field. Upper and lower hydraulic closing structures are used to prevent the side channel from capturing excessive flow and thereby jeopardizing the main navigation channel.
- In the present river, side channels are usually, but not always, temporary river features that eventually fill with sediment and become colonized by terrestrial vegetation. Therefore, over time, most side channels and the restoration potential they represent will be largely lost from the system.
- The opportunistic nature of side channel construction/enhancement, lack of understanding about large river processes, and monitoring challenges usually precluded development of detailed CMs of how side channels could be used to contribute to overall biodiversity enhancement in the middle Mississippi River.
- Studies to document the contribution of side channels to river biodiversity use a large-scale habitat or ecohydrology approach to coarsely stratify each side channel into sampling units generally consistent with the way the main channel is sampled.
- Finer-scale environmental fluids or biogeochemical cycling studies (ecohydraulic studies) are not conducted in side channels so that process-level information is not generally available.
- Methods to maintain side channels as a restoration feature or to control their succession (i.e., prevent their loss through sedimentation) have not been developed.
- There is a need to better understand the potential of side channels to contribute to system-level sustainability both through the analysis and integration of existing data and through the learning phase of adaptive management.

Workshop justification and rationale

At the end of the scoping meeting, progress made was shared with the combined SP and RST during monthly teleconferences. The SP co-chairs recommended that these initial discussions, motivated primarily by scientific curiosity and collegiality, should be expanded and harnessed to help develop the agenda for a regional workshop on side channels, their ecology, and their potential role in system-scale sustainability and restoration. With this thought in mind, the SP co-chairs requested that the present members of the ongoing discussion be joined by Mike Davis of the SP and Jon Hendrickson of the RST to create an ad hoc working group on side channels. John Nestler was asked to be the lead for the SP, until he retired, and Ken Cook was asked to coordinate the expanded discussion between the working group and regional experts on side channels with the SP. To broaden the discussion and ensure that all important perspectives could be captured, the ad hoc working group was supported by a planning group comprised of Butch Atwood (Illinois Department of Natural Resources), Dave Herzog (Missouri Department of Conservation), Jon Hendrickson (St. Paul District), David Galat (Co-op Unit, Columbia, MO), Joyce Collins (U.S. Fish and Wildlife Service [USFWS]), Larry Weber (University of Iowa), Mike Davis (Minnesota Department of Natural Resources), and Nathan Caswell (USFWS). The guiding principle behind the workshop was this—there is a group of very senior scientists and managers in the region who have hundreds of years of combined experience in studying and managing the Mississippi River. Who better to convene in a workshop setting to craft a CM of how the river works as the basis of future management action and scientific investigation. The combined efforts of the ad hoc working group and the planning group generated the following workshop rationale and agenda to implement this guiding principle.

Workshop goals and objectives

Given this background and expanded scope generated by the evolving discussions described above, the proposition is that the following is the goal for the workshop:

In a collegial, interagency, and multi-disciplinary setting, develop a comprehensive conceptual model (supplemented by a decision-tree) of potential side channel functions, processes, and structures that would allow them to maximally contribute to Mississippi River restoration

consistent with the system-wide goals and objectives of the UMRS (Galat et al. 2007).

To achieve this broad goal, the planning group proposed the following specific objectives:

1. Convene a workshop of regional experts, aided by invited stakeholders, with sufficient knowledge of the Mississippi River to develop a CM describing the likely optimum contribution of side channels to Mississippi River environmental sustainability. A decision tree will supplement the CM by focusing on uncertainties. The CM and decision tree will be used as the basis for restoration decision making by natural resource managers as well as the point of departure of models that will forecast the likely outcome of competing management actions.
2. As part of the workshop, hold a half-day of training to ensure that workshop attendees are all conversant in necessary foundational technologies. These foundational technologies include
 - a. evolving concepts in large river ecology
 - b. environmental fluids
 - c. fish tagging technologies and their use in monitoring large river fishes
 - d. using fish monitoring data to understand and forecast the relationship of fish to the river physical and chemical environment.
3. Provide a facilitated, focused workshop environment lasting ~2.5 days that will create a first-generation consensus (or as much agreement as possible) CM and decision tree of how side channels could contribute to Mississippi River restoration. The final CM and decision tree will be prepared after the workshop is completed and then distributed to workshop participants for their concurrence.

Preworkshop training agenda

The following topics were considered important to successful creation of a CM and decision tree of side channel creation. The preworkshop training agenda was established to ensure that all participants have an equal opportunity to contribute to the workshop.

- MONDAY (10 JAN):

1200-1215 – Convene Meeting, Welcome, Facilities, Procedures, and Background (Dr. Robert Hrabik)

1215-1230 – Introductions, Organization, and Expectations (Dr. John Nestler)

1230-1330 - Evolving Concepts in Large River Restoration (Dr. John Nestler)

1330-1345 – Break

1345-1445 – Environmental Fluids Dynamics Primer (Dr. Larry Weber)

1445-1545 - Fish Tagging Technologies and Their Use in Monitoring Large River Fishes (Dr. Jim Garvey)

1545-1600 – Break

1600-1700 – Using Fish Monitoring Data to Understand and Forecast the Relationship of Fish to the River Physical and Chemical Environment (Dr. David Smith)

1700-1730 – Questions and Discussions

1730 – Adjourn

Workshop first plenary session agenda – Introduction and background

- TUESDAY (11 JAN):

0800-0815 – Convene Meeting, Welcome, Background, Facilities, and Procedures (Drs. Bob Hrabik and John Nestler)

0815-0830 – Introductions, Workshop Organization, and Expectations (Dr. Andy Casper)

0830-0900 – The Big Picture – How We Got Here and Why We Need a Workshop (Dr. Bob Hrabik)

0900-1000 – The Corps Side Channel Restoration Program of the Middle and Upper Mississippi River (Messers. Brian Johnson or Ken Cook) –the construction and maintenance perspective.

1000-1015 – Break

1015 – 1115 – Presentation of the scientific program of the Open Rivers and Wetlands Field Station (ORWFS) (Dr. Bob Hrabik) – the management of natural living resources perspective

1015-1130 – Conceptual Modeling in Support of Side Channel (Adaptive?) Management (Dr. Ken Lubinski)

1130-1200 – Summary of questions and issues identified from side channel scoping meeting from January 2009 – (Drs. Robert Hrabik or John Nestler) (Appendix B).

1200-1300 – Lunch

1300-1400 – Getting organized (Dr. Andy Casper)

Workshop breakout sessions

Breakout Sessions – Breakout session facilitators will be assigned.

Suggested agenda, but each breakout group can forge their own agenda so long as a product is delivered at the end of the workshop.

1300-1400 – Making sure everyone knows what to do. This is a general discussion session so people can get comfortable with each other and begin to triangulate on a productive process. Study the list of talking points, questions, and conclusions generated from the 2009 premeeting (attached as appendix B).

1400-1500 – Open discussion by participants in breakout groups. Review likely important decisions that participants or agencies will be making in the next 5–10 years related to side channels. List questions that need to be answered in order to answer those questions. Refer often to Appendix B. Discuss which type(s) and scale(s) of conceptual models would be most relevant to future

decisions and questions. Select one kind or scale of model to start constructing in the breakout group.

1500-1515 – Break

1515-1615 – Plenary session: What kinds of conceptual models did the groups decide to build? Why?

All: determine if the right kinds of expertise are available in each group. Are two groups trying to do the same thing? If so, is there any value to restructuring groups? Make it possible for people to join groups where they have the greatest interest and skill.

1615-1715 – First model building session. Define the system boundary for the model. Begin listing model parts and relationships. Begin describing any uncertainties related to the relationships.

1715-1745 – Breakout session facilitator will be available to answer specific questions.

1745 – Adjourn

- WEDNESDAY (12 JAN)

Plenary Session

0800-0815 – Convene Meeting (Dr. Andy Casper)

0815-1015 – Each breakout group will present their draft model product for 30 minutes (20 minutes presentation and 10 minutes discussion). This is not a session to criticize the product but rather for each group to get an idea of where the other groups are headed and how they have addressed uncertainties.

In plenary session, discuss impressions about whether the groups seem to be heading in a valuable direction, relative to the decisions and questions they started with.

1015-1030 – Break

Breakout Sessions

1030-1200 – Reconvene into individual breakout sessions. Each group refines their individual models.

1200-1300 – Lunch

1300-1600 – Reconvene into individual breakout sessions and each group will refine their individual conceptual model. Take a step back and look at the model again. Have you gone as far as you can with this model? Does it need more or less detail? Is it time to consider moving to another model or perhaps up or down to a different model scale? Final (optional) step in this session is to link the created models to the management actions that are most likely to move the modeled system in a desired direction.

1600-1700 – Return to the role of your model in adaptive management. Review the decisions and questions you started with. Has the model helped clarify which questions need to be answered and at what detail? If necessary, add questions. Then, prioritize the questions. Don't forget to refer again to Appendix B. What are the great remaining challenges that prevent side channels from being a preferred management tool to restore lost or diminished function of the main channel?

1700-1800 – Extra time if needed. Organizers will make hard copies of each session product for distribution next day.

1800 – Adjourn

- THURSDAY (13 JAN)

0800-0815 – Convene Meeting (Dr. Andy Casper)

0815-1015 – Each breakout group will present their product for 30 minutes (20 minutes presentation/10 minutes for discussions).

1015-1030 – Break

1015-1200 – Integrated CM and Decision Tree (Dr. Andy Casper)

Spokespersons will discuss the strengths and weaknesses of each CM to generate a consensus approach (or as much as possible). At the end of the day, we want to have the raw material to craft the following:

1. A CM for side channel restoration
2. A reviewed common set of urgent future decisions
3. A reviewed common set of questions that could drive the research and monitoring strategies associated with side channel management.

Remember: you are the experts, and we want to get at what is in your minds to guide side channel planning for the next decade.

If the integrated product is of sufficient quality, we may consider submitting it for publication in one of the journals dedicated to eco restoration or water resources decision making.

Turn in your material to the workshop organizers. The final will be prepared later by the workshop organizers for distribution to the workshop attendees for their review.

1200-1230 – Reflections on the workshop (Dr. Andy Casper)

1230 – Adjourn Workshop – Safe return for all

Reference: Appendix C

Galat, D. L., J. W. Barko, S. M. Bartell, M. Davis, B. L. Johnson, K. S. Lubinski, J. M. Nestler, and D. B. Wilcox. 2007. *Environmental science panel report: Establishing system-wide goals and objectives for the upper Mississippi River system*. Upper Mississippi River System Navigation and Ecosystem Sustainability Program Environmental Report 6. U.S. Army Corps of Engineers: Rock Island, St. Louis, and St. Paul Districts.

Appendix D: Workshop Attendee List

Attendee	Affiliation	Phone Number	email address	Group
Boone, Mark	MO Dept Conservation	636-451-3512 x-6030	mark.boone@mdc.mo.gov	B
Brown, Danny	MO Dept Conservation	636-300-1953 x- 241	Danny.Brown@mdc.mo.gov	B
Casper, Andrew	Engineer R&D Center	601-634-4681	andrew.f.casper@usace.army.mil	A
Caswell, Nate	Fish & Wildlife Service	618-997-6869 x-12	Nathan_Caswell@fws.gov	A
Cook, Ken	St. Louis District	314-331-8498	kenneth.m.cook@usace.army.mil	B
Crites, Jason	MO Dept Conservation	573-243-2659 x-2	jason.crites@mdc.mo.gov	A
Davis, Mike	MN Dept. Nat. Resources	651-345-3331 x-227	mike.davis@dnr.state.mn.us;	C
Dong, Quan	Engineer R&D Center	601-634-2232	Quan.Dong@usace.army.mil	A
Doolen, Rod	MO Dept Conservation	573-243-1467 x-116	Rod.Doolen@mdc.mo.gov	
Galat, David	Missouri Coop Unit	573-882-9426	galatd@missouri.edu	B
Jim Garvey	Southern Illinois University	618-453-5611	jgarvey@siu.edu	
Henderson, Dawn	MO Dept Conservation	573-243-2659	dawn.henderson@mdc.mo.gov	A
Hendrickson, Jon	St. Paul District	651-290-5634	jon.s.hendrickson@usace.army.mil	A
Herzog, Dave	MO Dept Conservation	573-243-2659 x-24	David.Herzog@mdc.mo.gov	B
Hrabik, Bob	MO Dept Conservation	573-243-2659 x-21	robert.hrabik@mdc.mo.gov	F
Jacobson, Robb	USGS-CERC Columbia	573-876-1844	robb_jacobson@usgs.gov	C
Johnson, Barry	USGS-UMESC	608-781-6230	bjohnson@usgs.gov	C
Johnson, Brian	St. Louis District	314-331-8146	brian.l.johnson@usace.army.mil	A
Knuth, Dave	MO Dept Conservation	573-290-5858 x-239	Dave.Knuth@mdc.mo.gov	C
Lubinski, Ken	USGS-UMESC	(608) 781-6297	ken_lubinski@usgs.gov	F
Mangan, Matt	Fish & Wildlife Service	618-997-3344 x-345	Matthew_Mangan@fws.gov	C
Nelson, Frank	MO Dept Conservation	573-243-2659 x-22	frank.nelson@mdc.mo.gov	C
Nestler, John	Engineer R&D Center	601-634-2720	john.m.nestler@usace.army.mil	F
Peper, Sarah	MO Dept Conservation	635-300-1953 x- 312	Sarah.Peper@mdc.mo.gov	
Phelps, Quinton	MO Dept Conservation	573-243-2659 x-26	Quinton.Phelps@mdc.mo.gov	C
Ridings, Joe	MO Dept Conservation		joseph.ridings@mdc.mo.gov	B
Schnoebelen, Doug	University of Iowa	319-331-3094	douglas.schnoebelen@uiowa.edu	A
Schrader, Lynn	MO Dept Conservation	636-300-1953 x-237	Lynn.Schrader@mdc.mo.gov	
Sternburg, Janet	MO Dept Conservation	573-522-4115 x-3372	Janet.Sternburg@mdcmo.gov	
Strauser, Claude	St. Louis District	314-623-7229	strausec@fidnet.com	B
Strole, Todd	TNC	314-331-8458	tstrole@tnc.org	B
Dorota Swiatek	Warsaw University (Poland)		D.Swiatek@levis.sggw.pl	C
Weber, Larry	University of Iowa	319-335-5597	larry-weber@uiowa.edu	C
Whiteman, Kasey	MO Dept of Conservation		Kasey.Whiteman@mdc.mo.gov	C

A, B, and C present the three working groups attending the workshop. F represents floaters.

REPORT DOCUMENTATION PAGE

Form Approved
OMB No. 0704-0188

The public reporting burden for this collection of information is estimated to average 1 hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing the burden, to Department of Defense, Washington Headquarters Services, Directorate for Information Operations and Reports (0704-0188), 1215 Jefferson Davis Highway, Suite 1204, Arlington, VA 22202-4302. Respondents should be aware that notwithstanding any other provision of law, no person shall be subject to any penalty for failing to comply with a collection of information if it does not display a currently valid OMB control number.

PLEASE DO NOT RETURN YOUR FORM TO THE ABOVE ADDRESS.

1. REPORT DATE July 2016			2. REPORT TYPE Contract Report		3. DATES COVERED (From - To)			
4. TITLE AND SUBTITLE Side Channels of the Impounded and Middle Mississippi River: Opportunities and Challenges to Maximize Restoration Potential			5a. CONTRACT NUMBER 5b. GRANT NUMBER 5c. PROGRAM ELEMENT NUMBER					
6. AUTHOR(S) John M. Nestler, David L. Galat, Robert A Hrabik			5d. PROJECT NUMBER 448765 5e. TASK NUMBER 5f. WORK UNIT NUMBER					
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) Badger Technical Services, LLC U.S. Army Engineer Research & Development Center 3909 Halls Ferry Road, Vicksburg, MS 39180-6199 and; Department of Fisheries & Wildlife Sciences University of Missouri, Columbia MO 65211			8. PERFORMING ORGANIZATION REPORT NUMBER ERDC/EL CR-16-4					
9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES) U.S. Army Corps of Engineers Washington, DC 20314-1000 and Missouri Department of Conservation Open Rivers & Wetlands Field Station, Jackson, MO 63755			10. SPONSOR/MONITOR'S ACRONYM(S) HQUSACE 11. SPONSOR/MONITOR'S REPORT NUMBER(S)					
12. DISTRIBUTION/AVAILABILITY STATEMENT Approved for public release; distribution is unlimited.								
13. SUPPLEMENTARY NOTES								
14. ABSTRACT A 2.5-day interagency workshop attended by river scientists and engineers was held in Cape Girardeau, MO, from 10–12 January 2011. The goal of the workshop was to develop conceptual models (CMs) to guide side channel restoration planning for the Middle Mississippi River. Side channels support a wide range of ecological processes, functions, and biota in large river systems like the Middle Mississippi. Conceptual models are needed to link the physical, chemical, climatic, and human factors shaping side channel habitat dynamics to help restoration planners select an optimum restoration strategy. The workshop attendees were organized into three breakout groups (each with a facilitator and recorder) that were tasked with developing their own CM describing ecological dynamics of side channels. The breakout groups met in plenary sessions to receive instructions, share progress, and to draw final conclusions at the end of the workshop. Each breakout group developed unique, but complementary, CMs that represented one perspective of the complex, multidimensional environmental and institutional reality of side-channels restoration. It is concluded that CMs (like population models) cannot simultaneously maximize generality, realism, and accuracy; only two of these functions can be maximized at the expense of the third. As with all CMs, these are works-in-progress that represent the current state of understanding and practice for this ecosystem as perceived by the individual experience, training and creativity of the workshop attendees.								
15. SUBJECT TERMS (see reverse)								
16. SECURITY CLASSIFICATION OF:			17. LIMITATION OF ABSTRACT SAR		18. NUMBER OF PAGES 63		19a. NAME OF RESPONSIBLE PERSON Patrick N. Deliman	
a. REPORT Unclassified							b. ABSTRACT Unclassified	

15. SUBJECT TERMS (concluded)

Collaborative Restoration Planning
Conceptual Model
Middle Mississippi River
Restoration Planning
River Conceptual Model
River Restoration
River Restoration Planning
Side Channels
Side Channel Restoration
Stream restoration—Congresses
River channels—Mississippi River
Restoration ecology
Habitat conservation